RURAL MUNICIPALITY OF DUCK LAKE NO. 463 Auditor's Report Consolidated Financial Statements December 31, 2024



MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of

Rural Municipality of Duck Lake No. 463:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Reeve

Administrator





Bill Jensen, CPA, CA*
Tyler Olafson, CPA, CA*
Jared Udchic, CPA*
Dylan Peace, CPA*

*denotes professional corporation

INDEPENDENT AUDITOR'S REPORT

To the Reeve and Council of the Rural Municipality of Duck Lake No. 463

Report on the consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of the Rural Municipality of Duck Lake No. 463, which comprise the consolidated statement of financial position as at December 31, 2024 and the consolidated statements of operations, changes in net financial assets, changes in financial position, and remeasurement gains and losses for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Rural Municipality as at **December 31, 2024** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Rural Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Rural Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Rural Municipality or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Municipality's financial reporting process.

Auditor's Responsibility for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan May 16, 2025





CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2024

with comparative figures for 2023

| | with comparative figures for 2023 | | | |
|---|-----------------------------------|------|----------------|------------------|
| | A COPTEG | | <u>2024</u> | <u>2023</u> |
| Financial assets: | <u>ASSETS</u> | | | |
| Cash and cash equivalents (Note 2) | | • | 1 020 711 | 1 644 256 |
| Investments | | \$ | 1,839,711 | 1,644,256 |
| Taxes receivable - Municipal (Note 3) | | | 300,412 | 260,349 |
| Other accounts receivable (Note 4) | | | 184,801 | 249,479 |
| Assets held for sale (Note 5) | | | 33,008 | 277,777 |
| Long-term receivables (Note 6) | | | 70,668 | 64,175 |
| Debt charges recoverable | | | - | |
| Other | | | | |
| Takal Sara dialah | | | 0.400.600 | |
| Total financial assets | LIADILITIE | | 2,428,600 | 2,218,259 |
| Bank indebtedness (Note 7) | <u>LIABILITIES</u> | | | |
| Accounts payable | | | 121 625 | 02.126 |
| Accrued liabilities payable | | | 131,635 | 92,126 |
| Deposits | | | 5,593 2,963 | 2,795 |
| Deferred revenue | | | 2,903 | 2,193 |
| Asset retirement obligations (Note 8) | | | 100,000 | 100,000 |
| Liability for contaminated sites | | | 100,000 | 100,000 |
| Other liabilities | | | = | : * : |
| Long-term debt (Note 9) | | | 427,176 | 550,207 |
| Lease obligations | | : == | | |
| T-4-1 11-1-1141 | | | 665.065 | |
| Total liabilities | | - | 667,367 | 745,128 |
| NET FINANCIAL ASSETS (DEBT) | | | 1,761,233 | 1,473,131 |
| Non-financial assets: | | | | |
| Tangible capital assets (Schedule 6, 7) |) | | 1,923,711 | 2,094,575 |
| Intangible capital assets (Schedule 8, 9 | 9) | | = | 1000 |
| Prepaid and deferred charges | | | 784 | 227 |
| Stock and supplies | | _ | 12,078 | 13,022 |
| Total non-financial asset | S | | 1,936,573 | 2,107,824 |
| Accumulated surplus (deficit) | | Φ. | | |
| Accumulated surplus (deficit) | | 2= | 3,697,806 | 3,580,955 |
| Accumulated surplus (deficit) is comprise | | | | |
| Accumulated surplus (deficit) excludir | ng remeasurement gains (losses) | | | |
| (Schedule 10) | | | 3,697,806 | 3,580,955 |
| Accumulated remeasurement gains (lo | sses) (Statement 5) | | 12 | - |
| Contingent liabilities (Note 10) | | | | |
| APPROVED ON BEHALF OF COUN | CIL: | | | |
| Reev | /e | | | |
| | | | | |

See accompanying notes to the financial statements.

Councillor



Statement 1

Statement 2

CONSOLIDATED STATEMENT OF OPERATIONS

Year ended December 31, 2024

with comparative figures for 2023

| | | | <u>2024</u> <u>Budget</u> | <u>2024</u> <u>Actual</u> | <u>2023</u> <u>Actual</u> |
|---|--------------------|----|---|------------------------------|------------------------------|
| Revenues: | | | | | |
| Tax revenue | (Schedule 1) | \$ | 1,250,860 | 1,223,318 | 1,162,578 |
| Other unconditional revenue | (Schedule 1) | | 456,753 | 460,262 | 388,158 |
| Fees and charges | (Schedule 4, 5) | | 28,350 | 203,117 | 290,657 |
| Conditional grants | (Schedule 4, 5) | | 11,800 | 13,061 | 10,978 |
| Tangible capital asset sales - gain (loss) | (Schedule 4, 5) | | | (1,168) | 112,946 |
| Land sales - gain (loss) | (Schedule 4, 5) | | : <u>=</u> : | 論。 | ⊴ |
| Investment income | (Schedule 4, 5) | | 12,325 | 31,571 | 24,916 |
| Commissions | (Schedule 4, 5) | | : : :::::::::::::::::::::::::::::::::: | * | # · |
| Restructurings | (Schedule 4, 5) | | (4) | | 2 |
| Other revenues | (Schedule 4, 5) | - | | | <u> </u> |
| Total Revenues | | | 1,760,088 | 1,930,161 | 1,990,233 |
| Expenditures: | | | | | |
| General government services | (Schedule 3) | | 301,363 | 330,604 | 293,867 |
| Protective services | (Schedule 3) | | 138,591 | 145,511 | 121,495 |
| Transportation services | (Schedule 3) | | 1,238,265 | 1,216,619 | 1,010,506 |
| Environmental and public health services | (Schedule 3) | | 54,694 | 40,940 | 64,358 |
| Planning and development services | (Schedule 3) | | 25,800 | 1,983 | 21,723 |
| Recreation and cultural services | (Schedule 3) | | 25,280 | 32,103 | 30,754 |
| Utility services | (Schedule 3) | | ÷: | 108,583 | 119,344 |
| Restructurings | (Schedule 3) | | 348 | | <u> </u> |
| Total Expenditures | | 2 | 1,783,993 | 1,876,343 | 1,662,047 |
| Surplus (deficit) of revenues over expenditures before | other capital | | (## aan) | | |
| contributions | | _ | (23,905) | 53,818 | 328,186 |
| Provincial/Federal capital grants and contributions | (Schedule 4, 5) | - | 64,457 | 63,033 | 67,670 |
| Surplus (deficit) of revenues over expenditures | | | 40,552 | 116,851 | 395,856 |
| Accumulated surplus (deficit) excluding remeasurement beginning of year | nt gains (losses), | _ | 3,580,955 | 3,580,955 | 3,185,099 |
| Accumulated surplus (deficit) excluding remeasurement end of year | nt gains (losses), | S_ | 3,621,507 | 3,697,806 | 3,580,955 |



Statement 3

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2024

with comparative figures for 2023

| | | 2024 Budget | 2024 <u>Actual</u> | 2023 <u>Actual</u> |
|---|---------------|-----------------------------------|---|--|
| Surplus (deficit) | \$_ | 40,552 | 116,851 | 395,856 |
| (Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer to assets held for resale Transfer of assets/liabilities in restructuring transactions | , | (5,000) 285,527 - - - | (208,320) 304,976 40,032 1,168 33,008 | (576,160) 213,899 124,447 (112,946) |
| Surplus (deficit) of capital expenses over expenditures | 5. | 280,527 | 170,864 | (350,760) |
| (Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses | = | : | (2,212) (556) 3,155 | (6,902) (16) 6,237 31 |
| Surplus (deficit) of expenses of other non-financial over expenditures | ~ | | 387 | (650) |
| Unrealized remeasurement gains (losses) | 8= | <u> </u> | 141 | 12 |
| Increase (decrease) in Net Financial Assets | | 321,079 | 288,102 | 44,446 |
| Net Financial Assets (Debt) - Beginning of the year | _ | 1,473,131 | 1,473,131 | 1,428,685 |
| Net Financial Assets (Debt) - End of year | \$_ | 1,794,210 | 1,761,233 | 1,473,131 |



Statement 4

CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2024

with comparative figures for 2023

| Cash provided by (used in) the following activities: | | 2024 | 2023 |
|--|----|-----------|------------------|
| Operating: | | | |
| Surplus (deficit) | \$ | 116,851 | 395,856 |
| Amortization | | 304,976 | 213,899 |
| Loss (gain) on disposal of tangible capital assets | - | 1,168 | (112,946) |
| | | 422,995 | 496,809 |
| Change in assets/liabilities | | | |
| Taxes receivable - Municipal | | (40,064) | 1,850 |
| Other accounts receivable | | 64,678 | (59,526) |
| Assets held for sale | | V-E | <u> </u> |
| Other financial assets | | | : : : |
| Accounts and accrued liabilities payable | | 45,102 | (62,728) |
| Deposits | | 168 | 387 |
| Deferred revenue Asset retirement obligations | | 1.5 | 5 5 . |
| Liability for contaminated sites | | 5 |) = / |
| Other liabilities | | - | |
| Stock and supplies | | 944 | (665) |
| Prepayments and deferred charges | | (556) | 16 |
| Other | -2 | | |
| Net cash from operations | | 493,267 | 376,143 |
| Capital: | | | |
| Cash used to acquire tangible capital assets | | (208,320) | (576,160) |
| Proceeds on disposal of tangible capital assets | | 40,032 | 124,447 |
| Other capital | - | | 250 |
| Net cash used for capital | 13 | (168,288) | (451,713) |
| Investing: | | | |
| Decrease (increase) in restricted cash | | - | : : :: |
| Proceeds on disposal of investments | | 2 | (2) |
| Decrease (increase) in investments | | (6,493) | (6,542) |
| Net cash used for investing | 19 | (6,493) | (6,542) |
| Financing activities: | | | |
| Debt charges recovered | | - | 9 = : |
| Long-term debt issued | | * | 400,392 |
| Long-term debt repaid | | (123,031) | (108,259) |
| Other financing | | | |
| Net cash from (used for) financing | 9 | (123,031) | 292,133 |
| Change in cash and cash equivalents during the year | | 195,455 | 210,021 |
| Cash and cash equivalents, beginning of year | 3 | 1,644,256 | 1,434,235 |
| Cash and cash equivalents, end of year (Note 2) | S | 1,839,711 | 1.644,256 |
| 1 , , , , , , , , , , , , , , , , , , , | - | | |



Statement 5

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES

Year ended December 31, 2024 with comparative figures for 2023

| | <u>2024</u> <u>Actual</u> | <u>2023</u> <u>Actual</u> |
|---|------------------------------|------------------------------|
| Accumulated remeasurement gains (losses), beginning of year | * | |
| Unrealized gains (losses) | | |
| Derivatives | = | 7 |
| Equity investments measured at fair value | * | |
| Foreign exchange | | |
| | | |
| Reclassified to the Statement of Operations | | |
| Derivatives | 9 | 9 |
| Equity investments measured at fair value | = | 5. |
| Reversal of net remeasurements of portfolio investments | * | -0 |
| Foreign exchange | | |
| | | - |
| Net remeasurement gains (losses) | · | |
| Accumulated remeasurement gains (losses), end of year | | (#): |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all organizations owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

Entity

Prince Albert Rural Water Utility (2024 - 6.35%, 2023 - 6.37%)

Partnerships

A partnership represents a contractual arrangement between the Municipality and a party or parties outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operations of the partnership.

All inter-organizational transactions and balances have been eliminated.

(c) Collection of Funds for Other Authorities

Collection of funds by the Municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the Municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Revenue

Revenue from transactions with no performance obligations is recognized as revenue in the period in which the transaction or event occurred that gave rise to the revenue.

Revenue from transactions with related performance obligations is recognized as revenue when the related performance obligation is met. When a single transaction requires the delivery of more than one performance obligation, the revenue recognition criteria are applied to the separately identifiable performance obligations. A performance obligation is considered to be separately identifiable if the product or service delivered has stand-alone value to that customer and the fair value associated with the product or service can be measured reliably. The amount recognized as revenue for each performance obligation is its fair value in relation to the fair value of the contract as a whole.

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time:

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfill the performance obligation.
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement
- e) The municipality provides the payor with access to a specific good or service under the terms of the agreement.

When determining the amounts of revenue to recognize at various stages along the point in time, determinants vary but often include percentage completed.

Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(h) Net Financial Assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(i) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 10.

(k) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(l) Financial Instruments

Derivative and equity instruments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost or amortized cost. Financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivables: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The Municipality's financial assets and liabilities are measured as follows:

Cash and cash equivalents

Cost and amortized cost

Investments Fair value and cost/amortized cost

Other accounts receivable Cost and amortized cost

Long-term receivablesAmortized costDebt charges recoverableAmortized costBank indebtednessAmortized cost

Accounts payable and accrued liabilities Cost
Deposit liabilities Cost

Long-term debt Amortized cost

(m) Inventories

Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives are estimated as follows:

| Asset | Useful Life |
|------------------------|----------------|
| General Assets | |
| Land | Indefinite |
| Land improvements | 5 to 20 years |
| Buildings | 10 to 50 years |
| Vehicles and equipment | • |
| Vehicles | 5 years |
| Machinery & Equipment | 5 to 10 years |
| Infrastructure Assets | |
| Infrastructure assets | 30 to 75 years |
| Water and sewer | 30 to 75 years |
| Road network assets | 30 years |

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Public Private Partnerships

Public private partnerships where the municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the asset's useful life and recognized as an expense on the Statement of Operations.

When the municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the municipality recognizes a corresponding infrastructure liability on the Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously provided to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, builds, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

Key estimation techniques used may include independent market appraisals, relevant past transactions or quotes generated by other bidders.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Asset Retirement Obligations

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that results from its acquisition, construction, development, or normal use. The tangible capital assets include but are not limited to assets in productive use, assets no longer in productive use, and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Municipality to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using the present value method.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(q) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the Municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Municipality does not have any contaminated sites.

(r) Employee Benefit Plans

Contributions to the Municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to its contributions.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period.

Measurement uncertainty impacts the following financial statement areas:

- a) Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.
- b) The measurement of materials and supplies are based on estimates of volume and quality.
- c) The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available.
- d) Amortization is based on the estimated useful lives of tangible capital assets.
- e) The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate, and inflation.
- f) Measurement of financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(t) Basis of Segmentation/Segment Report

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Municipality.

Protective Services: Protective services is comprised of expenses for police and fire protection.

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

(u) Assets Held for Sale

The Municipality records assets held for sale when the Municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset, and the sale is reasonably anticipated to be completed within one year of the financial statement date.

(v) Loan Guarantees

Loan guarantees provided by the Municipality for various organizations are not consolidated as part of the Municipality's financial statements. As the guarantees represent potential financial commitments for the Municipality, these amounts are considered contingent liabilities and are not formally recognized as liabilities until the Municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The Municipality monitors the status of the organizations annually and in the event that payment by the Municipality is likely to occur, a provision will be recognized in the financial statements.

(w) Intangible Capital Assets

Identifiable intangible capital assets are initially recorded at their acquisition cost, and subsequently measured at acquisition cost less accumulated amortization and any accumulated impairment losses. Intangible capital assets are recognized as non-financial assets in the financial statements.

The carrying value of identifiable intangible capital assets with finite lives are amortized over the asset's useful life.

(x) New Accounting Policies Adopted During the Year

PS 3400 Revenue - a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. This standard may be applied retroactively or prospectively.

PSG-8 Purchased intangibles - provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with *PS 2120 Accounting Changes*.

PS 3160 Public private partnerships - a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore they must also finance the transaction past the point in which the asset is initially ready for use along with operation and/or maintaining such on an ongoing basis. The standard may be applied either retroactively or prospectively.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

2. CASH AND CASH EQUIVALENTS

| | | <u>2024</u> | <u>2023</u> |
|--------------------------------|-----|-------------|-------------|
| Cash Short-term investments | \$ | 1,839,711 | 1,644,256 |
| | \$_ | 1,839,711 | 1,644,256 |

Cash and cash equivalents includes balances with banks, less outstanding cheques and plus outstanding deposits, and short-term deposits with maturities of three months or less.

3. TAXES RECEIVABLE - MUNICIPAL

| | 2024 | <u>2023</u> |
|---|------------------|-------------------------------|
| Municipal: - Current - Arrears | \$ 136,565 | 105,497 157,519 263,016 |
| Less: allowance for uncollectibles | (8.625) | (2.667) |
| Total municipal taxes receivable | 300,412 | 260,349 |
| School: - Current - Arrears | 42,192 55,115 | 33,751 52,509 |
| Total taxes to be collected on behalf of School Divisions | 97,307 | 86,260 |
| Other: - Current - Arrears | 27,517 | 20,135 |
| Total other collections receivable | 27,517 | 20,135 |
| Total taxes and grants in lieu receivable or to be collected on behalf of other organizations | 425,236 | 366,744 |
| Deduct taxes receivable to be collected on behalf of other organizations | (124,824) | (106,395) |
| Total taxes receivable - Municipal | \$300,412 | 260,349 |

4. OTHER ACCOUNTS RECEIVABLE

| | | 2024 | <u>2023</u> |
|--|----|--|---|
| Federal government Provincial government Local government Utility Trade Other (Hospital levy, PARWU) | \$ | 57,216 53,267 - - 24,611 49,707 | 95,668 88,876 - 24,675 40,260 |
| Total other accounts receivable Less: allowance for uncollectibles | _ | 184,801 | 249,479 |
| Net other accounts receivable | \$ | 184,801 | 249,479 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

5. ASSETS HELD FOR SALE

| | <u>2024</u> | <u>2023</u> |
|---|---------------------|------------------|
| Tax title property Less: - allowance for market value adjustment | \$ | * |
| Net tax title property Other land Less: - allowance for market value adjustment | 33,008 | - |
| Net other land | 33,008 | |
| Total land for resale | \$33,008 | |
| LONG-TERM RECEIVABLES | | |
| | <u>2024</u> | <u>2023</u> |
| S.A.R.M. Liability Self-Insurance Plan (LSIP) S.A.R.M. Property Self-Insurance Plan (PSIP) | \$ 51,057 19,611 | 45,966 18,209 |
| Total long-term receivables | \$70,668 | 64,175 |

7. BANK INDEBTEDNESS

6.

Credit Arrangements

At December 31, 2024, the Municipality had a line of credit totaling \$200,000, none of which was drawn.

8. ASSET RETIREMENT OBLIGATIONS

| | <u>2024</u> | 2023 |
|--------------------------------|-------------|---------|
| Balance, beginning of the year | \$100,000 | 100,000 |
| Estimated total liability | \$100,000 | 100,000 |

Landfill - Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a two-year period using the best information that is available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

9. LONG-TERM DEBT

The authorized debt limit for the Municipality is \$1,341,180. The authorized debt limit for a Municipality is the total amount of the Municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.

Bank loans:

| CAT Financial loan bearing interest at 3.60% per annum, repayable in semi-annual blended payments of \$30,274. Secure by the underlying asset, maturing February 2027. | ed \$ | 2024 143,526 | 2023 197,446 |
|--|----------|-----------------|-----------------|
| CAT Financial loan bearing interest at 7.10% per annum, repayable in semi-annual blended payments of \$46,476. Secure | • | 143,320 | 197,440 |
| by the underlying asset, maturing January 2028. | <u>.</u> | 283,650 | 352.761 |
| | \$ | 427,176 | 550,207 |

Future principal and interest payments are as follows:

| Year | Principal | Interest | Current Total |
|------------|------------|----------|---------------|
| 2025 | \$ 129,984 | 23,516 | 153,500 |
| 2026 | 137,369 | 18,131 | 155,500 |
| 2027 | 114,940 | 8,285 | 123,225 |
| 2028 | 44,883 | 1,593 | 46,476 |
| 2029 | (B) | ₹₩. | - |
| Thereafter | | 3 18 | <u> </u> |
| Balance | \$427,176 | 51.525 | 478,701 |

10. CONTINGENT LIABILITIES

The Municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

11. PENSION PLAN

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Municipality's pension expense in 2024 was \$29,386 (2023 - \$27,778). The benefits accrued to the Municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate. The Municipality matches its employee's contributions of 9.0% for general members and 12.5% for designated police officers and firefighters.

Total current service contributions by the Municipality to MEPP in 2024 were \$29,386 (2023 - \$27,778). Total current service contributions by the employees of the Municipality to MEPP in 2024 were \$29,386 (2023 - \$27,778).

Based on the latest information available (December 31, 2023 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$1,161,337,000. This is based on the most recent actuarial valuation, completed December 31, 2022. The Rural Municipality's portion of this is not readily determinable.

12.BUDGET

The Financial Plan (Budget) adopted by Council on June 12, 2024 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budgeted surplus does not include amounts budgeted for capital purchases. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

| | 2 | 2024 |
|--|----------------|--------|
| Budget net surplus Add: | \$ | 35,552 |
| Expenditures - capital projects | : - | 5,000 |
| Budget surplus per statement of operations | \$ | 40,552 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

13.RISK MANAGEMENT

Through its financial assets and liabilities, the Municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. The Municipality is mainly exposed to credit risk with respect to its cash and taxes and other accounts receivable. It is management's opinion that the Municipality is not exposed to significant credit risk as its cash is held by financial institutions with high credit ratings, and a significant portion of its taxes and other accounts receivable can be collected through tax enforcement procedures.

Liquidity Risk

Liquidity risk is the risk that the Municipality will encounter difficulty in meeting financial obligations as they fall due. The Municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The Municipality is mainly exposed to liquidity risk with respect to its accounts payable and accrued liabilities and long-term debt.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk, and other price risk.

- Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the Municipality to interest rate risk consist of long-term debt.
- Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The Municipality is not subject to any significant currency risk.
- Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in the fair value of equity investments. The Municipality is not subject to any significant other price risk.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024

14. PRINCE ALBERT RURAL WATER UTILITY

The Municipality along with the Rural Municipality of Buckland, and the Rural Municipality of Prince Albert (the "members") jointly share control of the Prince Albert Rural Water Utility (the "Utility"), a public utility board created under the authority of The Municipalities Act of the Province of Saskatchewan by bylaw of the members. The Utility constitutes a government partnership under Canadian Public Sector Accounting Standards and as such the municipality is required to include in its financial statements its proportionate share of the financial position and results of operation of the Utility.

During the year, land was transferred from tangible capital assets to land for re-sale.

The following is 100% of the financial position and result of operations of the Utility, a non-business government partnership, of which 6.35% has been proportionately consolidated into the financial statements of the R.M.

| | | 2024 100% | 2024 6.35% | 2023 100% | 2023 6.37% |
|--------------------------------|----|--------------|---------------|--------------|---------------|
| Financial Position | | | | | : |
| Financial assets | | | | | |
| Cash and temporary investments | \$ | 963 | | 935 | 60 |
| Other receivables | | 634,042 | 40,262 | 457,143 | 29,120 |
| Land for re-sale | | 519,805 | 33,008 | | |
| Total financial assets | | 1.153.847 | 73,270 | 458.078 | 29,180 |
| Liabilities | | | | | |
| Bank indebtedness | | (350,754) | (22,273) | (743,765) | (47,378) |
| Accounts payable | | (105,541) | (6,702) | (38,408) | (2,447) |
| Deposits | | (46,661) | (2,963) | (30.561) | (1,947) |
| Total liabilities | _ | (502,956) | (31,938) | (812,734) | (51,772) |
| Non-financial assets | | | | | |
| Tangible capital assets | | 9,278,294 | 589,172 | 10,291,146 | 655,546 |
| Prepaid and deferred charges | | 5,375 | 341 | 72 | ¥ ′ |
| Stocks and supplies | | 167,674 | 10,647 | 183,335 | 11,678 |
| Total non-financial assets | | 9,451,343 | 600,160 | 10,474,481 | 667,224 |
| Accumulated surplus | \$ | 10,102,234 | 641,492 | 10,119,825 | 644,632 |
| Operations | | | | | |
| Revenues | \$ | 2,211,336 | 140,420 | 2,117,729 | 134,899 |
| Expenses | - | (1,678,102) | (106,559) | (1.873.534) | (119.344) |
| Surplus of revenues over | | | | | |
| expenditures | S | 533,234 | 33,861 | 244,195 | 15,555 |



SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2024

with comparative figures for 2023

| | | <u>2024</u> <u>Budget</u> | <u>2024</u> <u>Actual</u> | <u>2023</u> <u>Actual</u> |
|-------------------------------------|----------|------------------------------|------------------------------|------------------------------|
| TAXES | | | | |
| General municipal tax levy | \$ | 1,199,260 | 1,198,610 | 1,119,735 |
| Abatements and adjustments | | (32,000) | (49,824) | (37,482) |
| Discount on current year taxes | - | (33,500) | (41.152) | (39,251) |
| Net municipal taxes | | 1,133,760 | 1,107,634 | 1,043,002 |
| Potash tax share | | 320 | 949 | · |
| Trailer license fees | | (- | | (50) |
| Penalties on tax arrears | | 24,500 | 24,344 | 24,993 |
| Special tax levy | | 92,600 | 91,340 | 94,583 |
| Other | = | | 72 | |
| Total Taxes | - | 1,250,860 | 1,223,318 | 1,162,578 |
| UNCONDITIONAL GRANTS | | | | |
| Revenue sharing | | 410,168 | 410,192 | 340,515 |
| Organized Hamlet | | - | | = |
| Other | - | | | |
| Total Unconditional Grants | _ | 410,168 | 410,192 | 340.515 |
| GRANTS IN LIEU OF TAXES | | | | |
| Federal | | 1: | 2,708 | 3,617 |
| Provincial | | | | |
| S.P.C. Electrical | | 3 | 37 | - |
| Sask. Energy Gas | | 0.4.50.5 | | = |
| TransGas | | 34,585 | 31,400 | 28,736 |
| Central Services Sasktel | | - | 21 | = |
| Other | | ,2 0 | (1) | = |
| Local/Other | | æ: | : #0 | - |
| Housing Authority | | 4 | 2) | = |
| C.P.R. Mainline | | | 125 1 2 1 | - |
| Treaty Land Entitlement | | 12,000 | 15,962 | 15,290 |
| Other | | (a) | - | = |
| Other Government Transfers | | | | |
| S.P.C. Surcharge | | = 5 | / €% | * |
| Sask Energy Surcharge | | 940 | #C | ÷ |
| Other | | 20 | | |
| Total Grants in Lieu of Taxes | - | 46,585 | 50,070 | 47,643 |
| TOTAL TAXES AND OTHER UNCONDITIONAL | | | | |
| REVENUE | S | 1,707,613 | 1,683,580 | 1,550,736 |



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| with comparative figure | ires for 2023 | | |
|--|-----------------------|----------------|------------|
| | 2024 | 2024 | 2023 |
| | Budget | Actual | Actual |
| GENERAL GOVERNMENT SERVICES | | | -10144 |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| Custom work | \$:= | ÷ | = |
| Sales of supplies | 1,850 | 3,748 | 3,160 |
| Other (licences and permits) | 5,060 | 15,953 | 11,747 |
| Total Fees and Charges | 6,910 | 19,701 | 14,907 |
| Tangible capital asset sales - gain (loss) | <u> </u> | - | 2 |
| Land sales - gain (loss) | > | * | - |
| Investment income | 12,325 | 31,571 | 24,916 |
| Commissions Other | 章 | - | 2 |
| Total other segmented revenue | 10.225 | 51.272 | 20.022 |
| | 19,235 | 51,272 | 39,823 |
| Conditional Grants | | | |
| Student employment Other | | 2 | 5 . |
| Total Conditional Grants | 7 | | |
| Total Operating | | 51.272 | |
| | 19.235 | 51,272 | 39,823 |
| Capital Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | 64,457 | 63,033 | 67.670 |
| Provincial Disaster Assistance | 04,437 = | 05,055 | 67,670 |
| Other | = | | ž. 2 |
| Total Capital | 64,457 | 63,033 | 67.670 |
| - | 0.1,101 | 00,000 | 07.070 |
| Restructuring Revenue | · · · · · · | | |
| Total General Government Services | 83,692 | 114,305 | 107,493 |
| PROTECTIVE SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges Other (fire fees) | 5 000 | (500 | 44.420 |
| Total Fees and Charges | <u>5,000</u> 5,000 | 6.592 6,592 | 44,429 |
| Tangible capital asset sales - gain (loss) | 3,000 | 0,392 | 44,429 |
| Other | | * | - |
| Total other segmented revenue | 5,000 | 6,592 | 44,429 |
| Conditional Grants | | 0.392 | 77,727 |
| Student employment | 福 | Di | |
| Local government | | | |
| Other | · | | - |
| Total Conditional Grants | | | |
| Total Operating | 5,000 | 6,592 | 44,429 |
| Capital | | 0.072 | 11,122 |
| Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | 2 | 2 | 2 |
| Provincial Disaster Assistance | * | * | * |
| Local government | 3 | 5 | 25 |
| Other | | | |
| Total Capital | | F | |
| Restructuring Revenue | | | - |
| Total Protective Services | 5,000 | 6.500 | 44.400 |
| | | 6,592 | 44,429 |
| | | | |



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| with comparative rigi | 2024 | 2024 | 2023 |
|--|---------------|--------|--------------|
| TRANSPORTATION SERVICES | | | |
| TRANSPORTATION SERVICES | Budget | Actual | Actual |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| Custom work | \$ 7,440 | 4,329 | 12,827 |
| Sale of gravel and supplies | 400 | 70 | 1,407 |
| Road maintenance and restoration agreements | 1,500 | 3,937 | 7,172 |
| Other (gravel extraction fees) | 6,000 | 27.364 | 73.847 |
| Total Fees and Charges | 15,340 | 35,700 | 95,253 |
| Tangible capital asset sales - gain (loss) | 848 | 33,809 | 111,499 |
| Other | <u> </u> | | |
| Total other segmented revenue | 15,340 | 69.509 | 206,752 |
| Conditional Grants | | | |
| Primary Weight Corridor | : | • | ₩ ₩ |
| Student employment | 2€ | 3#3 | ~ |
| Other | | | : |
| Total Conditional Grants | | | |
| Total Operating | 15.340 | 69,509 | 206,752 |
| Capital | | | |
| Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | 12 | - | <u> </u> |
| MREP (Heavy Haul, CTP, Municipal Bridges) | :=- | | 2 2 |
| Provincial Disaster Assistance | | - | - |
| Other | | % | |
| Total Capital | | | - |
| Restructuring Revenue | | | |
| | | | |
| Total Transportation Services | 15,340 | 69,509 | 206,752 |
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| Waste and Disposal Fees | 1,100 | 704 | 1,169 |
| Other | 1,100 | 704 | 1,109 |
| Total Fees and Charges | 1,100 | 704 | 1,169 |
| • | 1,100 | 704 | 1,109 |
| Tangible capital asset sales - gain (loss) Other | | | <u> </u> |
| Total other segmented revenue | 1.100 | 704 | 1.160 |
| _ | 1.100 | 704 | 1,169 |
| Conditional Grants | | | |
| Student employment | 5 5 1 | | .5 |
| TAPD | | | £ |
| Local government | 5,500 | 5,032 | 4,603 |
| Other Total Conditional Conditions | | | |
| Total Conditional Grants | 5.500 | 5,032 | 4,603 |
| Total Operating | 6,600 | 5,736 | 5,772 |
| Capital | | | |
| Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | <u> </u> | - | <u> </u> |
| TAPD | | | 2 |
| Provincial Disaster Assistance | 1.5 | | * |
| Other | | - | |
| Total Capital | | - | |
| Restructuring Revenue | | | |
| Total Environmental and Public Health Services Services | ((00 | 5.736 | 6.550 |
| Total Environmental and I upite meanth Services Services | 6,600 | 5,736 | 5,772 |
| | | | |



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| with comparative i | 2024 | 2024 | 2023 |
|---|---------------------------------------|----------------|--------------|
| | Budget | Actual | Actual |
| PLANNING AND DEVELOPMENT SERVICES Operating | | 1100001 | TACTURE . |
| Other Segmented Revenue | | | |
| Fees and Charges | 4 | | |
| Maintenance and Development Charges Other | \$ | \int_{-1} | • |
| Total Fees and Charges | | | |
| Tangible capital asset sales - gain (loss) | 5 | 150 | |
| Other | | - | · |
| Total other segmented revenue | | | |
| Conditional Grants | * | - | |
| Student employment | = | 4 | |
| Other | - | F3 | :=: |
| Total Conditional Grants | | v | |
| Total Operating | | - | |
| Capital | - | 37 11 | |
| Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | 9 | i a | 120 |
| Provincial Disaster Assistance | * | 3 € | : <u>*</u> : |
| Other | | | 150 |
| Total Capital | · · · · · · · · · · · · · · · · · · · | | <u> </u> |
| Restructuring Revenue | | | |
| Total Planning and Development Services | <u> </u> | | |
| RECREATION AND CULTURAL SERVICES Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| Other | | | |
| Total Fees and Charges | # | 166 | |
| Tangible capital asset sales - gain (loss) | ¥ | 40 | S=2 |
| Other | н | | |
| Total other segmented revenue | | | |
| Conditional Grants | | | |
| Student Employment | = | 18 | € |
| Local government Donations | ₩ | ja: | 340 |
| Other (Sask. lotteries) | 6.300 | 8,029 | 6 275 |
| Total Conditional Grants | 6.300 | 8,029 | 6,375 |
| Total Operating | 6.300 | 8,029 | 6,375 |
| Capital | 0.500 | 0,029 | 0,373 |
| Conditional Grants | | | |
| Canada Community-Building Fund (CCBF) | 2 | 74 | |
| Local government | | | :#6 |
| Provincial Disaster Assistance | <u>g</u> i | 16 | |
| Other | <u> </u> | | |
| Total Capital | | | |
| Restructuring Revenue | | | |
| Total Recreation and Cultural Services | 6,300 | 8,029 | 6.375 |
| | 0,500 | 0,029 | 0.575 |



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| TILITY SERVICES Budget Actual Operating Segmented Revenue Fersagmented Revenue Segment Charges 140,420 134,890 Fes and Charges 9 140,420 134,890 Sewer 9 140,420 134,890 Other 9 140,420 134,890 Total Fees and Charges 9 195,443 136,340 Other 9 105,443 363,340 Total Order gegmented revenue 9 9 195,443 363,340 Total Order gegmented revenue 9 9 195,443 363,340 Total Order gegmented gerenue 9 9 9 195,443 363,340 Total Order gegmented gerenue 9 9 9 9 9 9 9 9 9 9 9 <td< th=""><th></th><th><u>2024</u></th><th>2024</th><th>2023</th></td<> | | <u>2024</u> | 2024 | 2023 |
|--|---|---------------------------------------|----------|--------------------|
| Comparating | | Budget | Actual | Actual |
| Pees and Charges Pees and Ch | UTILITY SERVICES | | | - |
| Fees and Charges Water S 140,420 134,899 Sewer | Operating | | | |
| Water \$ 140,420 134,899 Sewer - - - Other - - - Total Fees and Charges - 140,420 134,899 Tangible capital asset sales - gain (loss) - (34,977) 1,447 Other - - - - Total oberia gain (loss) - - - - Total oberia gain (loss) -< | Other Segmented Revenue | | | |
| Sewer Other | | | | |
| Other - - - Total Fees and Charges - 140,420 134,899 Tangible capital asset sales - gain (loss) - (34,977) 1,447 Other - - - - Total other segmented revenue - - - - Conditional Grants - - - - Conditional Grants - - - - Total Operating - - - - Capital - - - - - Conditional Grants - | | \$ | 140,420 | 134,899 |
| Total Fees and Charges - 140,420 134,899 Tangible capital asset sales - gain (loss) - (34,977) 1,447 Other - - - - Total other segmented revenue - 105,443 136,346 Conditional Grants - - - - Student employment - - - - Other - - - - Total Conditional Grants - - - - Capital - - - - - Conditional Grants - <th></th> <th>*</th> <th>-</th> <th></th> | | * | - | |
| Tangible capital asset sales - gain (loss) | | | | |
| Other - 105.443 136,346 Conditional Grants - 105.443 136,346 Student employment Other - - - - Other - - - - - Total Conditional Grants - | | ¥ | | 134,899 |
| Total other segmented revenue | | <u></u> | (34,977) | 1,447 |
| Student employment | | | 105.442 | 126.246 |
| Student employment Other - <th></th> <th><u> </u></th> <th>105.443</th> <th>136,346</th> | | <u> </u> | 105.443 | 136,346 |
| Other - <th></th> <th></th> <th></th> <th></th> | | | | |
| Total Conditional Grants - - - Capital Conditional Grants Canada Community-Building Fund (CCBF) - - - - New Building Canada Fund (SCF, NRP) - | | | 5. | (1 |
| Total Operating - 105.443 136.346 Capital Conditional Grants Canada Community-Building Fund (CCBF) - - - New Building Canada Fund (SCF, NRP) - - - Clean Water and Wastewater Fund - - - - Provincial Disaster Assistance - | | - | | |
| Capital Conditional Grants Canada Community-Building Fund (CCBF) | | · · · · · · · · · · · · · · · · · · · | | |
| Conditional Grants Canada Community-Building Fund (CCBF) - | - | | 105,443 | 136,346 |
| Canada Community-Building Fund (CCBF) - - - New Building Canada Fund (SCF, NRP) - - - Clean Water and Wastewater Fund - - - Provincial Disaster Assistance - - - Other - - - Total Capital - - - Restructuring Revenue - - - Total Utility Services - 105,443 136,346 TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION \$ 116,932 309,614 507,167 SUMMARY Total Other Segmented Revenue \$ 40,675 233,520 428,519 Total Conditional Grants 11,800 13,061 10,978 Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue - - - - | | | | |
| New Building Canada Fund (SCF, NRP) | | | | |
| Clean Water and Wastewater Fund | | * | * | 100 |
| Provincial Disaster Assistance Other | | | × . | 6 7 1 65 |
| Other - <th></th> <th></th> <th></th> <th>121</th> | | | | 121 |
| Total Capital | | | | |
| Restructuring Revenue - | | | | |
| Total Utility Services - 105,443 136,346 TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION \$ 116,932 309,614 507,167 SUMMARY Total Other Segmented Revenue \$ 40,675 233,520 428,519 Total Conditional Grants 11,800 13,061 10,978 Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue - - - - | | | | |
| SUMMARY \$ 40,675 233,520 428,519 Total Conditional Grants 11,800 13,061 10,978 Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue - - - - | - | · · · · · · · · · · · · · · · · · · · | | |
| SUMMARY Total Other Segmented Revenue \$ 40,675 233,520 428,519 Total Conditional Grants 11,800 13,061 10,978 Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue - - - | Total Utility Services | | 105,443 | 136.346 |
| Total Other Segmented Revenue \$ 40,675 233,520 428,519 Total Conditional Grants 11,800 13,061 10,978 Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue - - - - | TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | \$116,932 | 309.614 | 507,167 |
| Total Conditional Grants11,80013,06110,978Total Capital Grants and Contributions64,45763,03367,670Restructuring Revenue | SUMMARY | | | |
| Total Conditional Grants11,80013,06110,978Total Capital Grants and Contributions64,45763,03367,670Restructuring Revenue | Total Other Segmented Revenue | \$ 40,675 | 233,520 | 428,519 |
| Total Capital Grants and Contributions 64,457 63,033 67,670 Restructuring Revenue | Total Conditional Grants | | | |
| Restructuring Revenue | | 64,457 | | |
| TOTAL REVENUE BY FUNCTION \$\(\begin{array}{cccccccccccccccccccccccccccccccccccc | Restructuring Revenue | <u> </u> | | |
| | TOTAL REVENUE BY FUNCTION | \$116,932 | 309.614 | 507,167 |



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| | <u>2024</u> <u>Budget</u> | 2024 Actual | 2023 Actual |
|--|---|----------------|--|
| GENERAL GOVERNMENT SERVICES | | | |
| Council remuneration and travel | \$ 31,800 | 22,374 | 24,663 |
| Wages and benefits | 141,809 | 142,980 | 136,238 |
| Professional/Contractual services | 74,500 | 101,707 | 82,328 |
| Utilities | 9,400 | 6,693 | 8,098 |
| Maintenance, materials, and supplies | 25,450 | 25,301 | 14,023 |
| Grants and contributions -operating | 800 | 982 | 775 |
| -capital | | | 15 |
| Amortization | 1,604 | 521 | 521 |
| Accretion of asset retirement obligations | | 8 |))#C |
| Interest | 2,500 | 5,125 | 4,878 |
| Allowance for uncollectibles | 3 | 10,641 | (2,319) |
| Other (elections, conventions) | 13,500 | 14,280 | 24,662 |
| General Government Services | 301,363 | 330,604 | 293,867 |
| Restructuring | · · · · · · · · · · · · · · · · · · · | | ==== |
| Total General Government Services | 301,363 | 330,604 | 293,867 |
| PROTECTIVE SERVICES Police protection | | | |
| Wages and benefits Professional/Contractual services | (5.300 | * (4 022 | ** |
| Utilities Utilities | 65,300 | 66,822 | 64,906 |
| Maintenance, materials, and supplies | - | * | 20 |
| | ∵ | * | • |
| Grants and contributions -operating -capital | | 5 2 | 5 |
| Amortization | | - | |
| Accretion of asset retirement obligations | <u> </u> | <u> </u> | _ |
| Interest | = | 2 | = ≅ |
| Other | | * | 2 |
| Fire protection | | | |
| Wages and benefits | 7,000 | 11,144 | 3,296 |
| Professional/Contractual services | 24,500 | 24,946 | 15,375 |
| Utilities | 6,268 | 7,602 | 6,154 |
| Maintenance, materials, and supplies | 14,700 | 15,890 | 12,656 |
| Grants and contributions -operating | 18,400 | 18,300 | 18,300 |
| -capital | 10,400 | 10,500 | 10,500 |
| Amortization | 2,423 | 807 | 808 |
| Accretion of asset retirement obligations | 2,723 | - 007 | - 000 |
| Interest | · · · · · · · · · · · · · · · · · · · | | ====================================== |
| Other | _ | | _ |
| Protective Services | 138,591 | 145,511 | 121,495 |
| Restructuring | = ===================================== | | = |
| Total Protective Services | 138,591 | 145,511 | 121,495 |
| | | | |



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2024 with comparative figures for 2023

| | į | <u>2024</u> Budget | 2024 Actual | 2023 Actual |
|---|---------------|-----------------------|----------------|----------------|
| TRANSPORTATION SERVICES | | | | |
| Wages and benefits | \$ | 251,439 | 265,227 | 274,306 |
| Professional/Contractual services | | 22,000 | 13,986 | 18,305 |
| Utilities | | 13,300 | 16,902 | 13,117 |
| Maintenance, materials, and supplies Gravel | | 404,660 | 327,955 | 250,331 |
| Grants and contributions -operating | | 254,500 | 280,933 | 237,820 |
| -capital | | - | * | |
| Amortization | | 281,500 | 284,048 | 191,618 |
| Accretion of asset retirement obligations | | 2 | 2 | ~ |
| Interest | | 10,866 | 27,568 | 25,009 |
| Other | - | 1.020.045 | 1014 (10 | |
| Transportation Services | | 1,238,265 | 1,216,619 | 1,010,506 |
| Restructuring | · · | | | |
| Total Transportation Services | | 1,238,265 | 1,216,619 | 1,010,506 |
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | | | | |
| Wages and benefits | | 2,860 | 2,382 | 2,430 |
| Professional/Contractual services | | 44,834 | 30,161 | 39,960 |
| Utilities | | = 300 | Ē | * |
| Maintenance, materials, and supplies Grants and contributions -operating | | 7,000 | 6,397 | 21,968 |
| Grants and contributions -operating Waste disposal | | 3 | 2,000 | 2 |
| Public health | | 2 | 2,000 | 5 2 |
| -capital | | | | |
| Waste disposal | | <u> </u> | Ē | - |
| Public health | | 2 | 2 | 뀰 |
| Amortization | | 3 | * | * |
| Accretion of asset retirement obligations | | = | 5 | ₹. |
| Interest Other | | • | 9 | 2 |
| Environmental and Public Health Services | 2 | 54,694 | 40,940 | 64,358 |
| Restructuring | | | = | = |
| Total Environmental and Public Health Services | 10- | 54,694 | 40,940 | 64,358 |
| | | - 1,03 | 101710 | 0.,000 |
| PLANNING AND DEVELOPMENT SERVICES Wages and benefits | | 800 | 430 | 760 |
| Professional/Contractual services | | 25,000 | 1,553 | 760 20,963 |
| Grants and contributions -operating | | 25,000 | 1,555 | 20,703 |
| -capital | | | | × \$ |
| Amortization | | * | | - |
| Accretion of asset retirement obligations | | 3 | 2 | ŧ. |
| Interest | | 2 | = | 2- |
| Other Planning and Davidenment Services | 8=== | 25.000 | * 1000 | E |
| Planning and Development Services | | 25,800 | 1,983 | 21,723 |
| Restructuring | (| | | |
| Total Planning and Development Services | 2 | 25,800 | 1.983 | 21,723 |



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2024

with comparative figures for 2023

| | <u>2024</u> <u>Budget</u> | 2024 Actual | 2023 Actual |
|---|---|----------------|------------------|
| RECREATION AND CULTURAL SERVICES | | | |
| Wages and benefits | \$ | | _ |
| Professional/Contractual services | ÷ | - | |
| Utilities | 600 | 541 | 510 |
| Maintenance, materials, and supplies | = | - | - |
| Grants and contributions -operating | 24,680 | 26,584 | 24,555 |
| -capital | = 1,000 | -0,00 | ¥ 1,000 |
| Amortization | - | 4,978 | 5,689 |
| Accretion of asset retirement obligations | - | - | - |
| Interest | <u> </u> | 2 | 2 |
| Allowance for uncollectibles | = | * | - |
| Other | | | |
| Recreation and Cultural Services | 25,280 | 32,103 | 30,754 |
| Restructuring | | _ | |
| Total Recreation and Cultural Services | 25.280 | 32.103 | 30,754 |
| | | 32.103 | 30,734 |
| UTILITY SERVICES | | | |
| Wages and benefits | | 22,731 | 21.010 |
| Professional/Contractual services | - | 59,255 | 21,918 71,362 |
| Utilities | • | 39,233 | /1.302 |
| Maintenance, materials, and supplies | | 11,975 | 10,800 |
| Grants and contributions -operating | - | 11,973 | 10,800 |
| -capital | | - | - |
| Amortization | | 14,622 | 15,264 |
| Accretion of asset retirement obligations | Ş | 14,022 | 13,204 |
| Interest | | - | |
| Allowance for uncollectibles | 2 | - | |
| Other | | | 2 2 |
| Utility Services | : - · · · · · · · · · · · · · · · · · · | 108,583 | 119,344 |
| Restructuring | | | |
| | := | | |
| Total Utility Services | | 108,583 | 119,344 |
| | | | |
| TOTAL EXPENDITURES BY FUNCTION | \$1,783,993 | 1,876,343 | 1.662.047 |



Schedule 4

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

| _ |
|---------------|
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| | General | Protective | Transportation Society | Environmental & Public | Planning and | Recreation and | 200 (1) MOO | F |
|---|------------|------------|---------------------------|------------------------|---------------|----------------|-------------------|-------------|
| | | Set vices | SELVICES | IICalli | Development | Culture | Offility Services | 1 Otal |
| Revenues (Schedule 2) | | | | | | | | |
| Fees and charges | \$ 19,701 | 6,592 | 35,700 | 704 | ((#)) | ÷ | 140,420 | 203,117 |
| Tangible capital asset sales - Gain (loss) | ě | ā | 33,809 | ğ | Э. | • | (34,977) | (1,168) |
| Land sales - Gain (loss) | * | è | ** | * | × | £ | ì | ж |
| Investment income | 31,571 | è | 7.45 | (1) | (10) | ÷ | nfi | 31,571 |
| Commissions | ((| ā | а | 9 | 9 | ă | 9 | (0) |
| Other revenues | ě | Ā | N. | | × | × | Ÿ | × |
| Grants - Conditional | 9)) | Ē | V. | 5,032 | 6 | 8,029 | E | 13,061 |
| Grants - Capital | 63,033 | iði | Oatt | (*) | ⟨(•)⟩ | 30 | × | 63,033 |
| Restructurings | | | | | x | | 1 | ä |
| Total revenues | 114,305 | 6.592 | 605,69 | 5,736 | | 8,029 | 105,443 | 309,614 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 165,354 | 11,144 | 265,227 | 2,382 | 430 | a. | 22,731 | 467,268 |
| Professional/Contractual Services | 101,707 | 91,768 | 13,986 | 30,161 | 1,553 | | 59,255 | 298,430 |
| Utilities | 6,693 | 7,602 | 16,902 | * | × | 541 | * | 31,738 |
| Maintenance, materials and supplies | 25,301 | 15,890 | 888,809 | 6,397 | (0) | i) | 11,975 | 668,451 |
| Grants and contributions | 982 | 18,300 | 9 | 2,000 | Э | 26,584 | 31 | 47,866 |
| Amortization | 521 | 807 | 284,048 | ž | 36 | 4,978 | 14,622 | 304,976 |
| Accretion of asset retirement obligations | ĸ | £ | jii | Ê | ĸ | ě | 8 7 | r |
| Interest | 5,125 | 1987 | 27,568 | (*) | (00) | |){ • {}) | 32,693 |
| Allowance for uncollectibles | 10,641 | æ | ě | ì | * | ** | | 10,641 |
| Other | 14,280 | #2 | <u>(</u> | | ¥° | 10 | #3 | 14,280 |
| Restructurings | | | | | | | | r |
| Total expenses | 330,604 | 145,511 | 1,216,619 | 40,940 | 1,983 | 32,103 | 108,583 | 1,876,343 |
| Surplus (deficit) by function | (216,299) | (138,919) | (1,147,110) | (35,204) | (1,983) | (24,074) | (3,140) | (1,566,729) |
| Taxation and other unconditional revenue (Schedule 1) | | | | | | | a | 1,683,580 |
| Net surplus (deficit) | 页 | | | | | | - ∽" | 116,851 |



\$ 395,856

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Schedule 5

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2023

| | | | | Environmental | | | | |
|---|-----------------------|------------------------|----------------------------|--------------------|-----------------------------|---------------------------|------------------|-------------|
| | General Government | Protective Services | Transportation Services | & Public Health | Planning and Development | Recreation and Culture | Utility Services | Total |
| Revenues (Schedule 2) | | | | | | | | |
| Fees and charges | \$ 14,907 | 44,429 | 95,253 | 1,169 | 11817 | Val | 134,899 | 290,657 |
| Tangible capital asset sales - Gain (loss) | | ì | 111,499 | ¥ | ı. | 4 | 1,447 | 112,946 |
| Land sales - Gain (loss) | Ķ | is. | | ě | * | ¥ | ¥ | |
| Investment income | 24,916 | 16 | :10 | 10 | Đ: | È | Ŷ/ | 24,916 |
| Commissions | <u></u> | 7 | 20 | () | 79 | //4 | ě | (0) |
| Other revenues | * | * | 360 | × | (0) | × | ï | × |
| Grants - Conditional | e, | e | C | 4,603 | 10 | 6,375 | ŧ | 10,978 |
| Grants - Capital | 67,670 | a | 8 | þ | 9 | 9 | ão | 67,670 |
| Restructurings | * | | 3a | | | | | St. |
| Total revenues | 107,493 | 44,429 | 206,752 | 5,772 | | 6,375 | 136,346 | 507,167 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 160,901 | 3,296 | 274,306 | 2,430 | 760 | 6) | 21,918 | 463.611 |
| Professional/Contractual Services | 82,328 | 80,281 | 18,305 | 39,960 | 20,963 | i i | 71,362 | 313,199 |
| Utilities | 8,008 | 6,154 | 13,117 | | × | 510 | × | 27,879 |
| Maintenance, materials and supplies | 14,023 | 12,656 | 488,151 | 21,968 | e. | i. | 10,800 | 547,598 |
| Grants and contributions | 775 | 18,300 | 74 | Ŷ | 3.9 | 24,555 | ũ | 43,630 |
| Amortization | 521 | 808 | 819,161 | ě | * | 5,689 | 15,264 | 213,900 |
| Accretion of asset retirement obligations | 60 | E | 6 | (0) | *1 | | 0 | K |
| Interest | 4,878 | Ð | 25,009 | 10 | 1) | 3 | 3 | 29,887 |
| Allowance for uncollectibles | (2,319) | x | ¥ | × | ж | ā | Ĭ | (2,319) |
| Other | 24,662 | £ | * | ř | ĸ | Œ. | × | 24,662 |
| Restructurings | | 1 | | | | | | |
| Total expenses | 293,867 | 121,495 | 1,010,506 | 64,358 | 21,723 | 30,754 | 119,344 | 1,662,047 |
| Surplus (deficit) by function | (186,374) | (77,066) | (803,754) | (58,586) | (21,723) | (24,379) | 17,002 | (1,154,880) |
| Taxation and other unconditional revenue (Schedule 1) | | | | | | | 2 | 1,550,736 |

l axation and other unconditional revenue (Schedule 1)

Net surplus (deficit)



CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2024 with comparative figures for 2023

| | | | | | 2024 | | | | | | 2023 |
|--|----------------|-------------|----------------------|-------------------|----------|--------------------------|---------------|--------------------------------|------------------------------|-----------------|-----------|
| | | | | General Assets | | | Infrastruc | Infrastructure Assets | General / Infrastructure | | |
| | | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment | Linear Assets | Public Private Partnerships | Assets Under Construction | Total | Total |
| Asset cost | | | | | | | | | | | |
| Opening asset costs | 99 | 27,100 | 3 | 46,673 | 169,375 | 1,292,664 | 2,724,520 | Э | 207,686 | 4,468,018 | 4,249,118 |
| Additions during the year | | y | 1 | × | w | 183,260 | 16,264 | | 8,796 | 208,320 | 576,160 |
| Disposals and write-downs during the year | | Ĺ | 8 | ŧ | V | (30,955) | (68,017) | 10. | ¥ | (98,972) | (357,260) |
| Transfers (from) assets under construction | | ā | ä | 216,482 | a. | Ð | q | Э | (216,482) | §(n .), | |
| Transfer of assets related to restructuring (Schedule 13) | | 98 | | | 207 | * | v | r | JC | x | |
| Closing asset costs | | 27,100 | | 263,155 | 169,375 | 1,444,969 | 2,672,767 | ıs | * | 4,577,366 | 4,468,018 |
| Accumulated amortization cost | | | | | | | | | | | |
| Opening accumulated amortization costs | | î | * | 14,107 | 115,208 | 357,257 | 1,886,871 | ¥ | × | 2,373,443 | 2,505,303 |
| Add: Amortization taken | | ij | i) | 1,604 | 11,633 | 242,236 | 49,503 | ¥S | 90 | 304,976 | 213,899 |
| Less: Accumulated amortization on disposals | | ā | 3 | % | ā | (24,764) | ű | 79 | э | (24,764) | (345,759) |
| Transfer of assets related to restructuring (Schedule 13) | | x. | • | * | E- | ¥ | 85 | ¥ | * | x | |
| Closing accumulated amortization costs | | | 5 | 15,711 | 126,841 | 574,729 | 1,936,374 | á | | 2,653,655 | 2,373,443 |
| Net book value \$ 27,1 1. Total contributed/donated assets received in 2024: | \$ sived in | 27,100 | | 247,444 | 42,534 | 870,240 | 736,393 | × | | 1,923,711 | 2,094,575 |
| 2. List of assets recognized at nominal value in 2024 arc: | value ir | 1 2024 arc: | | | | | | | | | |

-Machinery and Equipment -Infrastructure Assets -Vehicles

See accompanying notes to the financial statements. 3. Amount of interest capitalized in 2024:



Schedule 7

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2024 with comparative figures for 2023

| | | | | | | | | | ¥ |
|---|-----------------------|------------------------|----------------------------|-----------------------|---------------------------|-------------------------|------------------|-----------|-----------|
| | | | | 2024 Environmental | | | | | 2023 |
| | General Government | Protective Services | Transportation Services | & Public Health | Planning & Development | Recreation & Culture | Water & Sewer | Total | Total |
| Asset cost | | | | | | | | | |
| Opening asset costs | \$ 33,658 | 256,675 | 3,202,862 | 28 | त्रे | 28,444 | 946,379 | 4,468,018 | 4,249,118 |
| Additions during the year | ж | x | 183,260 | æ | ì | i | 16,264 | 208,320 | 576,160 |
| Disposals and write-downs during the year | 10 | • | (30,955) | £ | i | į | (68,017) | (98,972) | (357,260) |
| Transfer of assets related to restructuring (Schedule 13) | | | 3 | (* | ar_ | | 9 | e l | |
| Closing asset costs | 33,658 | 256,675 | 3,355,167 | | | 28,444 | 894,626 | 4,577,366 | 4,468,018 |
| Accumulated amortization cost | | | | | | | | | |
| Opening accumulated amortization costs | 4,889 | 58,750 | 1,995,505 | X) | к | 23,466 | 290,833 | 2,373,443 | 2,505,303 |
| Add: Amortization taken | 521 | 807 | 284,048 | e | •0 | 4,978 | 14,622 | 304,976 | 213,899 |
| Less: Accumulated amortization on disposals | n. | ä | (24,764) | 000 | ((4)) | (46) | , I: | (24,764) | (345,759) |
| Transfer of assets related to restructuring (Schedule 13) | 8 | | r | * | * | | , | , | 8 |
| Closing accumulated amortization costs | 5,410 | 59,557 | 2,254,789 | r | × | 28,444 | 305,455 | 2,653,655 | 2,373,443 |
| Net book value | \$ 28,248 | 197,118 | 1,100,378 | 24 | | | 589,171 | 1,923,711 | 2,094,575 |



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32.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2024 with comparative figures for 2023

| | | | | 2024 | | | | | 2023 |
|--|----------------------|-----|---------------------------------------|--------|-------|-------|------------------------------|-------|-------|
| | | | General Assets | | | Other | | | |
| | TBD | TBD | TBD | TBD | TBD | TBD | Assets Under Construction | Total | Total |
| Asset cost | | | | | | | | | |
| Opening asset costs | ∻> | 30 | Ualt | ((#1)) | 5(4)) | 1360 | (0) | | ((4)) |
| Additions during the year | (0 | Ŭ. | 38 | 2% | Ü¥ | ./¥ | 78 | ÿ | (0) |
| Disposals and write-downs during the year | ĕ | K | ¥ | , | , | κ | х | ř | κ |
| Transfers (from) assets under construction | (0) | (4) | 90 | (740) | (0) | 260 | (0) | * | 13400 |
| Transfer of assets related to restructuring (Schedule 13) | | | | | 4) | | | X | if |
| Closing asset costs | ì | ř | r | | ac. | v | Ŷ | | 3E |
| Accumulated amortization cost | | | | | | | | | |
| Opening accumulated amortization costs | ï | Ê | Ĕ | *6 | Ε | Ķ | £ | £ | ĸ |
| Add: Amortization taken | • | ٠ | 0 | ¥C. | 0 | ¥. | ř | E | W. |
| Less: Accumulated amortization on disposals | Ĭ | 5 | ğ | ä | 18 | 2 | Ē | st | :ann |
| Transfer of assets related to restructuring (Schedule 13) | • | | | w | W. | * | x | 4: | |
| Closing accumulated amortization costs | | | | | | | | | |
| Net book value 1. Total contributed/donated assets received in 2024: | \$ - ved in 2024: | | · · · · · · · · · · · · · · · · · · · | | | 1 | | | |
| 2. List of assets recognized at nominal value in 2024 are: | alue in 2024 ar | ပဲ | | | | | | | |
| 3. Amount of interest capitalized in 2024: | 4: | | (•) 69 | | | | | | |



CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2024 with comparative figures for 2023

| | General | Protective | io. | 2024 Environmental | | Recreation & | Water & | | 2023 |
|---|----------------|------------|--------------|-----------------------|-------------|--------------|---------|-------|-------|
| | Covernment | Services | Services | Health | Development | Culture | Sewer. | Total | Total |
| Opening asset costs | :: ⇔ | х | 3 X . | * | | Ĩ | ž | ж | a |
| Additions during the year | к | × | × | X 1 | | ř | 8 | ĸ | ï |
| Disposals and write-downs during the year | TV | X) | 15 | E. | | ñ | ĵ. | t; | F |
| Transfer of assets related to restructuring (Schedule 13) | 31 | | 3 | | | | (i | | 39 |
| Closing asset costs | u | | , | | | | | * | N |
| Accumulated amortization cost | | | | | | | | | |
| Opening accumulated amortization costs | (10) | ((#1) | (10) | 7000 | []#[7 | 100 | | 10: | ñ |
| Add: Amortization taken | a | 94 | 9 | 19 | 0 | ā | 70 | 1 | 790 |
| Less: Accumulated amortization on disposals | · · | × | х | ж | я | ¥ | ű | а | Sa. |
| Transfer of assets related to restructuring (Schedule 13) | • | • | | *) | | | * | r | c |
| Closing accumulated amortization costs | | • | | | •6 | | | r: | ĸ |
| | 6 | | | | 31 | | , | | |

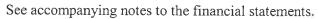


33.

CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2024

| | 2023 | Changes | 2024 |
|--|--------------|---------------|-----------|
| UNAPPROPRIATED SURPLUS | \$_1,653,255 | 164,684 | 1.817,939 |
| APPROPRIATED RESERVES | | | |
| Machinery and equipment | | 1 2 /1 | at . |
| Public reserve | 71,735 | :=:: | 71,735 |
| Capital trust | 5 | ¥2: | 5 |
| Utility | * | * | 2 |
| Other | 94,093 | <u> </u> | 94.093 |
| Total Appropriated | 165,833 | - | 165,833 |
| ORGANIZED HAMLETS | | | |
| Hamlet of Macdowall | 217,499 | | 217,499 |
| NET INVESTMENT IN TANGIBLE CAPITAL ASSETS | | | |
| Tangible capital assets (Schedule 6, 7) | 2,094,575 | (170,864) | 1,923,711 |
| Intangible capital assets (Schedule 8, 9) | | #8 | * |
| Less: Related debt | (550,207) | 123.031 | (427.176) |
| Net Investment in Tangible Capital Assets | 1,544,368 | (47,833) | 1,496,535 |
| Accumulated Surplus excluding remeasurement gains (losses) | \$_3,580,955 | 116,851 | 3.697.806 |





SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2024

| | Total | 123,486,578 | 123,486,578 | 416,510 | 1,198,610 |
|----------------|----------------------------|--|---|---|---|
| | Potash Mine(s) | (a | | | |
| 0 | Commercial & Industrial | 620,415 | 4.5000 | 3,160 | 21,101 |
| Y CLASS | Seasonal Residential | 5,736,280 | 0.8500 | 1 | 36,010 |
| PROPERTY CLASS | Residential Condominium | 343 | Tr. | | r |
| | Residential | 57,155,933 | 0.8500 | 351,300 | 674,625 |
| | Agriculture | \$ 59,973,950 | 1.0000 | 62,050 | \$ 466,874 |
| | | Taxable Assessment Regional Park Assessment | Total Assessment Mill Rate Factor(s) Total Base/Minimum Tax | (generated for each property class) Total Municipal Tax Levy | (include base and/or minimum tax and special levies) |

9.706

MILLS

6.250 (6.750 Hamlet)

Uniform Municipal Mill Rate

Average Municipal*

MILL RATES:

Average School* Potash Mill Rate

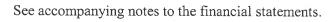


^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2024

| Position | Name | Rem | uneration | Reimbursed <u>Costs</u> | <u>Total</u> |
|------------|------------------|-----|-----------|----------------------------|--------------|
| Reeve | Remi Martin | \$ | 3,465 | 355 | 3,820 |
| Councillor | Devin Banach | | 150 | 62 | 212 |
| Councillor | Gordon King | | 3,700 | 2,724 | 6,424 |
| Councillor | Raymond Gauthier | | 150 | 38 | 188 |
| Councillor | Reg Nicolas | | 3,120 | 2,063 | 5,183 |
| Councillor | Robert Bannerman | | 170 | 154 | 324 |
| Councillor | Sid Kernohan | | 2,175 | 1,191 | 3,366 |
| Councillor | Tyler Smith | - | 1.650 | 476 | 2,126 |
| Total | | \$ | 14,580 | 7,063 | 21,643 |





SCHEDULE OF RESTRUCTURING

Year ended December 31, 2024

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

| Total Net Carrying Amount Received (Transferred) | \$ - |
|--|-----------|
| Other | ¥: |
| Stock and supplies | - |
| Prepayments and deferred charges | * |
| Tangible capital assets | ₹) |
| Lease obligations | - |
| Long-term debt | · |
| Other liabilities | 352 |
| Liability for contaminated sites | * |
| Asset retirement obligations | (40) |
| Deferred revenue | 000 |
| Deposits | |
| Accrued liabilities payable | 720 |
| Accounts payable | - |
| Bank indebtedness | 127 |
| Debt charges recoverable | |
| Long-term receivables | |
| Assets held for sale | :*:: |
| Other accounts receivable | 7 |
| Taxes receivable - Municipal | - |
| Investments | - |
| Cash and cash equivalents | \$ 940 |

