

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Auditor's Report

Consolidated Financial Statements

December 31, 2025

MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of
Rural Municipality of Duck Lake No. 463 :

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Reeve



Administrator



Bill Jensen, CPA, CA*
Tyler Olafson, CPA, CA*
Jared Udchic, CPA*
Dylan Peace, CPA*

*denotes professional corporation

INDEPENDENT AUDITOR'S REPORT

To the **Reeve and Council of the Rural Municipality of Duck Lake No. 463**

Report on the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of the **Rural Municipality of Duck Lake No. 463**, which comprise the consolidated statement of financial position as at **December 31, 2025** and the consolidated statements of operations, changes in net financial assets, cash flows, and remeasurement gains and losses for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Rural Municipality as at **December 31, 2025** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Rural Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Rural Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Rural Municipality or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Municipality's financial reporting process.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan
April 15, 2026


Chartered Professional Accountants

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Statement 1

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2025
with comparative figures for 2024

	<u>2025</u>	<u>2024</u>
<u>ASSETS</u>		
Financial Assets:		
Cash and Cash Equivalents (Note 2)	\$ 2,426,387	1,839,711
Investments	-	-
Taxes Receivable - Municipal (Note 3)	293,857	300,412
Other Accounts Receivable (Note 4)	169,147	184,801
Assets Held for Sale (Note 5)	33,557	33,008
Long-Term Receivable (Note 6)	80,885	70,668
Debt Charges Recoverable	-	-
Total Financial Assets	3,003,833	2,428,600
<u>LIABILITIES</u>		
Bank Indebtedness (Note 7)	-	-
Accounts Payable	163,584	131,635
Accrued Liabilities Payable	6,901	5,593
Deposits	1,555	2,963
Deferred Revenue	-	-
Asset Retirement Obligation (Note 8)	100,000	100,000
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Long-Term Debt (Note 9)	307,528	427,176
Lease Obligations	-	-
Total Liabilities	579,568	667,367
NET FINANCIAL ASSETS (DEBT)	2,424,265	1,761,233
Non-Financial Assets:		
Tangible Capital Assets (Schedule 6, 7)	1,548,864	1,923,711
Intangible Capital Assets (Schedule 8, 9)	-	-
Prepaid and Deferred Charges	2,250	784
Stock and Supplies	15,718	12,078
Total Non-Financial Assets	1,566,832	1,936,573
Accumulated Surplus (Deficit)	<u>\$ 3,991,097</u>	<u>3,697,806</u>
Accumulated Surplus (Deficit) is comprised of:		
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) (Schedule 10)	3,991,097	3,697,806
Accumulated remeasurement gains (losses) (Statement 5)	-	-
Contingent Liabilities (Note 10)		

The accompanying notes and schedules are an integral part of these statements.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Statement 2

CONSOLIDATED STATEMENT OF OPERATIONS

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
Revenues:			
Tax Revenue (Schedule 1)	\$ 1,447,285	1,452,585	1,273,388
Other Unconditional Revenue (Schedule 1)	433,793	433,793	410,192
Fees and Charges (Schedule 4, 5)	32,350	242,590	203,117
Conditional Grants (Schedule 4, 5)	12,900	14,756	13,061
Tangible Capital Asset Sales - Gain (Loss) (Schedule 4, 5)	-	(96,801)	(1,168)
Land Sales - Gain (Loss) (Schedule 4, 5)	-	-	-
Investment Income (Schedule 4, 5)	20,300	40,710	31,571
Commissions (Schedule 4, 5)	-	-	-
Restructurings (Schedule 4, 5)	-	-	-
Other Revenues (Schedule 4, 5)	-	-	-
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	<u>61,600</u>	<u>62,923</u>	<u>63,033</u>
Total Revenues	2,008,228	2,150,556	1,993,194
Expenses:			
General Government Services (Schedule 3)	326,325	311,998	330,603
Protective Services (Schedule 3)	142,008	125,584	145,512
Transportation Services (Schedule 3)	1,274,480	1,231,513	1,216,618
Environmental and Public Health Services (Schedule 3)	52,760	37,105	40,940
Planning and Development Services (Schedule 3)	3,500	1,026	1,983
Recreation and Cultural Services (Schedule 3)	28,600	28,527	32,103
Utility Services (Schedule 3)	-	121,512	108,583
Restructurings (Schedule 3)	-	-	-
Total Expenses	<u>1,827,673</u>	<u>1,857,265</u>	<u>1,876,342</u>
Annual Surplus (Deficit) of Revenues over Expenses	180,555	293,291	116,852
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) - Beginning of Year	<u>3,697,806</u>	<u>3,697,806</u>	<u>3,580,954</u>
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) - End of Year	<u>\$ 3,878,361</u>	<u>3,991,097</u>	<u>3,697,806</u>

The accompanying notes and schedules are an integral part of these statements.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Statement 3

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
Annual Surplus (Deficit) of Revenues over Expenses	\$ 180,555	293,291	116,852
(Acquisition) of tangible capital assets	(60,000)	(52,917)	(208,320)
Amortization of tangible capital assets	208,829	330,963	304,976
Proceeds on disposal of tangible capital assets	-	-	40,032
Loss (gain) on disposal of tangible capital assets	-	96,801	1,168
Transfer to assets held for resale	-	-	33,008
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	<u>148,829</u>	<u>374,847</u>	<u>170,864</u>
(Acquisition) of supplies inventories	-	(3,941)	(2,211)
(Acquisition) of prepaid expenses	-	(1,466)	(556)
Consumption of supplies inventories	-	301	3,155
Use of prepaid expenses	-	-	-
Surplus (Deficit) of expenses of other non-financial over expenditures	<u>-</u>	<u>(5,106)</u>	<u>388</u>
Unrealized remeasurement gains (losses)	-	-	-
Increase (decrease) in Net Financial Assets	329,384	663,032	288,104
Net Financial Assets (Debt) - Beginning of Year	<u>1,761,233</u>	<u>1,761,233</u>	<u>1,473,129</u>
Net Financial Assets (Debt) - End of Year	<u>\$ 2,090,617</u>	<u>2,424,265</u>	<u>1,761,233</u>

The accompanying notes and schedules are an integral part of these statements.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Statement 4

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended December 31, 2025
with comparative figures for 2024

Cash provided by (used for) the following activities:	2025	2024
Operating:		
Annual Surplus (Deficit) of Revenues over Expenses	\$ 293,291	116,852
Amortization of tangible capital assets	330,963	304,976
Loss (gain) on disposal of tangible capital assets	<u>96,801</u>	<u>1,168</u>
	721,055	422,996
Change in assets/liabilities		
Taxes Receivable - Municipal	6,555	(40,064)
Other Accounts Receivable	15,654	64,678
Assets Held for Sale	(550)	-
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	33,257	45,101
Deposits	(1,408)	168
Deferred Revenue	-	-
Asset Retirement Obligation	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Stock and Supplies	(3,639)	944
Prepayments and Deferred Charges	(1,466)	(556)
Other	<u>-</u>	<u>-</u>
Cash provided by (applied to) operating transactions	<u>769,458</u>	<u>493,267</u>
Capital:		
Acquisition of tangible capital assets	(52,917)	(208,320)
Proceeds from the disposal of tangible capital assets	<u>-</u>	<u>40,032</u>
Cash provided by (applied to) capital transactions	<u>(52,917)</u>	<u>(168,288)</u>
Investing:		
Decrease (increase) in restricted cash or cash equivalents	-	-
Proceeds on disposal of investments	-	-
Decrease (increase) in investments	<u>(10,217)</u>	<u>(6,493)</u>
Cash provided by (applied to) investing transactions	<u>(10,217)</u>	<u>(6,493)</u>
Financing:		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	(119,648)	(123,031)
Other financing	<u>-</u>	<u>-</u>
Cash provided by (applied to) financing transactions	<u>(119,648)</u>	<u>(123,031)</u>
Change in Cash and Cash Equivalents	586,676	195,455
Cash and Cash Equivalents - Beginning of Year	<u>1,839,711</u>	<u>1,644,256</u>
Cash and Cash Equivalents - End of Year (Note 2)	<u>\$ 2,426,387</u>	<u>1,839,711</u>

The accompanying notes and schedules are an integral part of these statements.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Statement 5

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u>	<u>2024</u>
Accumulated remeasurement gains (losses) - Beginning of Year	-	-
Unrealized gains (losses) attributable to:		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Foreign exchange	-	-
	-	-
Reclassified to the Statement of Operations:		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Reversal of net remeasurements of portfolio investments	-	-
Foreign exchange	-	-
	-	-
Net remeasurement gains (losses) for the year	-	-
Accumulated remeasurement gains (losses) - End of Year	-	-

The accompanying notes and schedules are an integral part of these statements.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all organizations owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these consolidated financial statements are as follows:

Entity

Prince Albert Rural Water Utility (2025 - 6.40%, 2024 - 6.35%)

Partnerships

A partnership represents a contractual arrangement between the Municipality and a party or parties outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operations of the partnership.

All inter-organizational transactions and balances have been eliminated.

(c) Collection of Funds for Other Authorities

Collection of funds by the Municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the Municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Revenue

Revenue from transactions with no performance obligations is recognized as revenue in the period in which the transaction or event occurred that gave rise to the revenue.

Revenue from transactions with related performance obligations is recognized as revenue when the related performance obligation is met. When a single transaction requires the delivery of more than one performance obligation, the revenue recognition criteria are applied to the separately identifiable performance obligations. A performance obligation is considered to be separately identifiable if the product or service delivered has stand-alone value to that customer and the fair value associated with the product or service can be measured reliably. The amount recognized as revenue for each performance obligation is its fair value in relation to the fair value of the contract as a whole.

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time:

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfill the performance obligation.
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement
- e) The municipality provides the payor with access to a specific good or service under the terms of the agreement.

When determining the amounts of revenue to recognize at various stages along the point in time, determinants vary but often include percentage completed.

Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(h) Net Financial Assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(i) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 10.

(k) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(l) Financial Instruments

Derivative and equity instruments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost or amortized cost. Financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the consolidated statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the consolidated statement of operations. Unrealized gains and losses are recognized in the consolidated statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the consolidated statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivable: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The Municipality's financial assets and liabilities are measured as follows:

Cash and Cash Equivalents	Cost and amortized cost
Investments	Fair value and cost/amortized cost
Other Accounts Receivable	Cost and amortized cost
Long-Term Receivable	Amortized cost
Debt Charges Recoverable	Amortized cost
Bank Indebtedness	Amortized cost
Accounts Payable and Accrued Liabilities	Cost
Deposit Liabilities	Cost
Long-Term Debt	Amortized cost

(m) Inventories

Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) **Tangible Capital Assets**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<i>General Assets</i>	
Land	Indefinite
Land Improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and Equipment	
Vehicles	5 years
Machinery & Equipment	5 to 10 years
<i>Infrastructure Assets</i>	
Infrastructure Assets	30 to 75 years
Water and Sewer	30 to 75 years
Road Network Assets	30 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) **Public Private Partnerships**

Public private partnerships where the municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Consolidated Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the asset's useful life and recognized as an expense on the Consolidated Statement of Operations.

When the municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the municipality recognizes a corresponding infrastructure liability on the Consolidated Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously provided to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, builds, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

Key estimation techniques used may include independent market appraisals, relevant past transactions or quotes generated by other bidders.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) **Asset Retirement Obligation**

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that results from its acquisition, construction, development, or normal use. The tangible capital assets include but are not limited to assets in productive use, assets no longer in productive use, and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Municipality to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using the present value method.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(q) **Liability for Contaminated Sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the Municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Municipality does not have any contaminated sites.

(r) **Employee Benefit Plans**

Contributions to the Municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to its contributions.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) **Measurement Uncertainty**

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period.

Measurement uncertainty impacts the following financial statement areas:

- a) Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.
- b) The measurement of materials and supplies are based on estimates of volume and quality.
- c) The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available.
- d) Amortization is based on the estimated useful lives of tangible capital assets.
- e) The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate, and inflation.
- f) Measurement of financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(t) **Basis of Segmentation/Segment Report**

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: Provides for the administration of the Municipality.

Protective Services: Comprised of expenses for police and fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(u) **Assets Held for Sale**

The Municipality records assets held for sale when the Municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset, and the sale is reasonably anticipated to be completed within one year of the consolidated financial statement date.

(v) **Loan Guarantees**

Loan guarantees provided by the Municipality for various organizations are not consolidated as part of the Municipality's consolidated financial statements. As the guarantees represent potential financial commitments for the Municipality, these amounts are considered contingent liabilities and are not formally recognized as liabilities until the Municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The Municipality monitors the status of the organizations annually and in the event that payment by the Municipality is likely to occur, a provision will be recognized in the consolidated financial statements.

2. CASH AND CASH EQUIVALENTS

	<u>2025</u>	<u>2024</u>
Cash	\$ 2,426,387	1,839,711
Short-term investments	<u>-</u>	<u>-</u>
	<u>\$ 2,426,387</u>	<u>1,839,711</u>

Cash and cash equivalents includes balances with banks, less outstanding cheques and plus outstanding deposits, and short-term deposits with maturities of three months or less.

3. TAXES RECEIVABLE - MUNICIPAL

	<u>2025</u>	<u>2024</u>
Municipal: - Current	\$ 150,713	136,565
- Arrears	<u>168,461</u>	<u>172,472</u>
	319,174	309,037
Less: Allowance for Uncollectible	<u>(25,317)</u>	<u>(8,625)</u>
Total municipal taxes receivable	<u>293,857</u>	<u>300,412</u>
School: - Current	42,857	42,192
- Arrears	<u>49,165</u>	<u>55,115</u>
Total taxes to be collected on behalf of School Divisions	<u>92,022</u>	<u>97,307</u>
Other: - Current	22,834	27,517
- Arrears	<u>-</u>	<u>-</u>
Total other collections receivable	<u>22,834</u>	<u>27,517</u>
Total taxes and grants in lieu receivable or to be collected on behalf of other organizations	408,713	425,236
Deduct taxes receivable to be collected on behalf of other organizations	<u>(114,856)</u>	<u>(124,824)</u>
Total Taxes Receivable - Municipal	<u>\$ 293,857</u>	<u>300,412</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

4. OTHER ACCOUNTS RECEIVABLE

	<u>2025</u>	<u>2024</u>
Federal Government	\$ 29,470	57,216
Provincial Government	66,453	53,267
Local Government	-	-
Utility	-	-
Trade	27,464	24,611
Other (Hospital levy, PARWU)	<u>45,760</u>	<u>49,707</u>
Total Other Accounts Receivable	169,147	184,801
Less: Allowance for Uncollectible	<u>-</u>	<u>-</u>
Net Other Accounts Receivable	\$ <u>169,147</u>	<u>184,801</u>

5. ASSETS HELD FOR SALE

	<u>2025</u>	<u>2024</u>
Tax Title Property	\$ -	-
Less: - Allowance for market value adjustment	<u>-</u>	<u>-</u>
Net Tax Title Property	<u>-</u>	<u>-</u>
Other Land (PARWU)	33,557	33,008
Less: - Allowance for market value adjustment	<u>-</u>	<u>-</u>
Net Other Land	<u>33,557</u>	<u>33,008</u>
Total Assets Held for Sale	\$ <u>33,557</u>	<u>33,008</u>

6. LONG-TERM RECEIVABLE

	<u>2025</u>	<u>2024</u>
S.A.R.M. Liability Self-Insurance Plan (LSIP)	\$ 57,154	51,057
S.A.R.M. Property Self-Insurance Plan (PSIP)	<u>23,731</u>	<u>19,611</u>
Total long-term receivables	\$ <u>80,885</u>	<u>70,668</u>

7. BANK INDEBTEDNESS

Credit Arrangements

At December 31, 2025, the Municipality had a line of credit totaling \$200,000, none of which was drawn.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

8. ASSET RETIREMENT OBLIGATION

	<u>2025</u>	<u>2024</u>
Balance, beginning of the year	\$ <u>100,000</u>	<u>100,000</u>
Estimated total liability	\$ <u>100,000</u>	<u>100,000</u>

Landfill - Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a two-year period using the best information that is available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

9. LONG-TERM DEBT

The authorized debt limit for the Municipality is \$1,330,237. The authorized debt limit for a Municipality is the total amount of the Municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the *Municipalities Act* is approved by the Saskatchewan Municipal Board.

Bank loans:

	<u>2025</u>	<u>2024</u>
CNH Capital loan, interest free, repayable in monthly payments of \$287. Secured by the underlying asset, maturing December 2028 (PARWU).	\$ 10,336	-
CAT Financial loan bearing interest at 3.60% per annum, repayable in semi-annual blended payments of \$30,274. Secured by the underlying asset, maturing February 2027.	87,647	143,526
CAT Financial loan bearing interest at 7.10% per annum, repayable in semi-annual blended payments of \$46,476. Secured by the underlying asset, maturing January 2028.	<u>209,545</u>	<u>283,650</u>
	<u>\$ 307,528</u>	<u>427,176</u>

Future principal and interest payments are as follows:

	Year	Principal	Interest	Current Total
	2026	\$ 140,814	16,131	156,945
	2027	118,385	8,285	126,670
	2028	48,329	1,593	49,922
	2029	-	-	-
	2030	-	-	-
	Thereafter	<u>-</u>	<u>-</u>	<u>-</u>
	Balance	<u>\$ 307,528</u>	<u>26,009</u>	<u>333,537</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

10. CONTINGENT LIABILITIES

The Municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

11. PENSION PLAN

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Municipality's pension expense in 2025 was \$26,768 (2024 - \$29,386). The benefits accrued to the Municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate. The Municipality matches its employee's contributions of 9.0% for general members and 12.5% for designated police officers and firefighters.

Total current service contributions by the Municipality to MEPP in 2025 were \$26,768 (2024 - \$29,386). Total current service contributions by the employees of the Municipality to MEPP in 2025 were \$26,768 (2024 - \$29,386).

Based on the latest information available (December 31, 2024 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$1,519,648,000. This is based on the most recent actuarial valuation, completed December 31, 2023. The Rural Municipality's portion of this is not readily determinable.

12. BUDGET

The Financial Plan (Budget) adopted by Council on June 11, 2025 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budgeted surplus does not include amounts budgeted for capital purchases. As a result, the budget figures presented in the consolidated statements of operations and change in net financial assets include the following adjustments:

	<u>2025</u>
Budget net surplus	\$ 120,555
Add:	
Expenditures - capital projects	<u>60,000</u>
Budget surplus per statement of operations	<u>\$ 180,555</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

13. RISK MANAGEMENT

Through its financial assets and liabilities, the Municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. The Municipality is mainly exposed to credit risk with respect to its cash and taxes and other accounts receivable. It is management's opinion that the Municipality is not exposed to significant credit risk as its cash is held by financial institutions with high credit ratings, and a significant portion of its taxes and other accounts receivable can be collected through tax enforcement procedures.

Liquidity Risk

Liquidity risk is the risk that the Municipality will encounter difficulty in meeting financial obligations as they fall due. The Municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The Municipality is mainly exposed to liquidity risk with respect to its accounts payable and accrued liabilities and long-term debt.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk, and other price risk.

- Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the Municipality to interest rate risk consist of long-term debt.
- Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The Municipality is not subject to any significant currency risk.
- Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in the fair value of equity investments. The Municipality is not subject to any significant other price risk.

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

14. PRINCE ALBERT RURAL WATER UTILITY

The Municipality, along with the Rural Municipality of Buckland, and the Rural Municipality of Prince Albert (the "members") jointly share control of the Prince Albert Rural Water Utility (the "Utility"), a public utility board created under the authority of The Municipalities Act of the Province of Saskatchewan by bylaw of the members. The Utility constitutes a government partnership under Canadian Public Sector Accounting Standards and as such the Municipality is required to include in its financial statements its proportionate share of the financial position and results of operation of the Utility.

The following is 100% of the financial position and result of operations of the Utility, a non-business government partnership, of which 6.40% has been proportionately consolidated into the consolidated financial statements of the R.M.

	2025 100%	2025 6.40%	2024 100%	2024 6.35%
<u>Financial Position</u>				
Financial assets				
Cash and temporary investments	\$ -	-	-	-
Other receivables	591,626	37,864	634,042	40,262
Land for re-sale	524,335	33,557	519,805	33,008
Total financial assets	1,115,961	71,421	1,153,847	73,270
Liabilities				
Bank indebtedness	(172,449)	(11,037)	(350,754)	(22,273)
Accounts payable	(32,001)	(2,048)	(105,541)	(6,702)
Long-term debt	(161,493)	(10,336)	-	-
Deposits	(24,293)	(1,555)	(46,661)	(2,963)
Total liabilities	(390,236)	(24,976)	(502,956)	(31,938)
Non-financial assets				
Tangible capital assets	8,081,556	517,220	9,278,294	589,172
Prepaid and deferred charges	5,690	364	5,375	341
Stocks and supplies	227,932	14,588	167,674	10,647
Total non-financial assets	8,315,178	532,172	9,451,343	600,160
Accumulated surplus	\$ 9,040,903	578,617	10,102,234	641,492
<u>Operations</u>				
Revenues	\$ 2,428,742	155,439	2,211,336	140,420
Expenses	(3,490,073)	(223,365)	(1,678,102)	(106,559)
Surplus of revenues over expenditures	\$ (1,061,331)	(67,926)	533,234	33,861

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUE

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TAXES			
General municipal tax levy	\$ 1,354,197	1,354,197	1,198,610
Abatements and adjustments	(37,000)	(40,623)	(49,824)
Discount on current year taxes	(38,500)	(44,323)	(41,152)
Net Municipal Taxes	<u>1,278,697</u>	<u>1,269,251</u>	<u>1,107,634</u>
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	20,000	26,260	24,344
Special tax levy	92,100	96,927	91,340
Other	-	-	-
Total Taxes	<u>1,390,797</u>	<u>1,392,438</u>	<u>1,223,318</u>
UNCONDITIONAL GRANTS			
Revenue Sharing	433,793	433,793	410,192
Organized Hamlet	-	-	-
Other	-	-	-
Total Unconditional Grants	<u>433,793</u>	<u>433,793</u>	<u>410,192</u>
GRANTS IN LIEU OF TAXES			
Federal	3,500	3,001	2,708
Provincial			
S.P.C. Electrical	-	-	-
Sask Energy Gas	-	-	-
TransGas	37,988	37,599	31,400
Central Services	-	-	-
Sasktel	-	-	-
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	15,000	19,547	15,962
Other	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	-	-	-
Other	-	-	-
Total Grants in Lieu of Taxes	<u>56,488</u>	<u>60,147</u>	<u>50,070</u>
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	<u>\$ 1,881,078</u>	<u>1,886,378</u>	<u>1,683,580</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies	1,775	2,680	3,748
Other (licences and permits)	4,800	4,491	15,953
Total Fees and Charges	<u>6,575</u>	<u>7,171</u>	<u>19,701</u>
Tangible capital asset sales - gain (loss)	-	-	-
Land sales - gain (loss)	-	-	-
Investment income	20,300	40,710	31,571
Commissions	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>26,875</u>	<u>47,881</u>	<u>51,272</u>
Conditional Grants			
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>26,875</u>	<u>47,881</u>	<u>51,272</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	61,600	62,923	63,033
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>61,600</u>	<u>62,923</u>	<u>63,033</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total General Government Services	<u>88,475</u>	<u>110,804</u>	<u>114,305</u>
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other (fire fees)	5,000	20,298	6,592
Total Fees and Charges	<u>5,000</u>	<u>20,298</u>	<u>6,592</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>5,000</u>	<u>20,298</u>	<u>6,592</u>
Conditional Grants			
Student Employment	-	-	-
Local government	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>5,000</u>	<u>20,298</u>	<u>6,592</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Local government	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Protective Services	<u>5,000</u>	<u>20,298</u>	<u>6,592</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025

with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 4,475	10,710	4,329
Sale of supplies	100	50	70
Road maintenance and restoration agreements	1,500	272	3,937
Other (gravel extraction fees)	14,000	47,931	27,364
Total Fees and Charges	<u>20,075</u>	<u>58,963</u>	<u>35,700</u>
Tangible capital asset sales - gain (loss)	-	-	33,809
Other	-	-	-
Total Other Segmented Revenue	<u>20,075</u>	<u>58,963</u>	<u>69,509</u>
Conditional Grants			
RIRG (CTP)	-	-	-
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>20,075</u>	<u>58,963</u>	<u>69,509</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
RIRG (CTP, Bridge and Large Culvert, Road Const.)	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Transportation Services	<u>20,075</u>	<u>58,963</u>	<u>69,509</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	700	719	704
Other	-	-	-
Total Fees and Charges	<u>700</u>	<u>719</u>	<u>704</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>700</u>	<u>719</u>	<u>704</u>
Conditional Grants			
Student Employment	-	-	-
TAPD	-	-	-
Local government	5,900	6,727	5,032
Other	-	-	-
Total Conditional Grants	<u>5,900</u>	<u>6,727</u>	<u>5,032</u>
Total Operating	<u>6,600</u>	<u>7,446</u>	<u>5,736</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
TAPD	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services Services	<u>6,600</u>	<u>7,446</u>	<u>5,736</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Maintenance and Development Charges	\$ -	-	-
Other	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Planning and Development Services	-	-	-
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
Student Employment	-	-	-
Local government	-	-	-
Other (Sask. lotteries)	7,000	8,029	8,029
Total Conditional Grants	7,000	8,029	8,029
Total Operating	7,000	8,029	8,029
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Local government	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Recreation and Cultural Services	7,000	8,029	8,029

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Water	\$ -	155,439	140,420
Sewer	-	-	-
Other	-	-	-
Total Fees and Charges	-	155,439	140,420
Tangible capital asset sales - gain (loss)	-	(96,801)	(34,977)
Other	-	-	-
Total Other Segmented Revenue	-	58,638	105,443
Conditional Grants			
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	58,638	105,443
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
New Building Canada Fund (SCF, NRP)	-	-	-
Clean Water and Wastewater Fund	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Utility Services	-	58,638	105,443
 TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	 \$ 127,150	 264,178	 309,614
 SUMMARY			
Total Other Segmented Revenue	\$ 52,650	186,499	233,520
Total Conditional Grants	12,900	14,756	13,061
Total Capital Grants and Contributions	61,600	62,923	63,033
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	\$ 127,150	264,178	309,614

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 31,800	39,257	22,374
Wages and benefits	150,054	158,483	142,980
Professional/Contractual services	99,500	63,507	101,706
Utilities	8,000	7,065	6,693
Maintenance, materials and supplies	24,250	13,361	25,301
Grants and contributions	1,000	1,431	982
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	521	521	521
Accretion of asset retirement obligation	-	-	-
Interest	2,500	2,444	5,125
Allowance for uncollectible	-	16,692	10,641
Other (elections, conventions)	8,700	9,237	14,280
General Government Services	<u>326,325</u>	<u>311,998</u>	<u>330,603</u>
Restructuring	-	-	-
Total General Government Services	<u>326,325</u>	<u>311,998</u>	<u>330,603</u>
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	-	-	-
Professional/Contractual services	70,500	68,448	66,822
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other	-	-	-
Fire protection			
Wages and benefits	7,000	6,378	11,144
Professional/Contractual services	26,700	10,444	24,946
Utilities	6,500	5,351	7,602
Maintenance, materials and supplies	12,200	9,207	15,890
Grants and contributions	18,300	18,300	18,300
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	808	6,220	808
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other (West Central Fire Department)	-	1,236	-
Protective Services	<u>142,008</u>	<u>125,584</u>	<u>145,512</u>
Restructuring	-	-	-
Total Protective Services	<u>142,008</u>	<u>125,584</u>	<u>145,512</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TRANSPORTATION SERVICES			
Wages and benefits	\$ 272,180	274,143	265,227
Professional/Contractual services	51,500	39,841	13,986
Utilities	12,450	13,982	16,902
Maintenance, materials and supplies	359,850	253,896	327,955
Gravel	347,000	324,672	280,933
Grants and contributions			
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	207,500	304,622	284,047
Accretion of asset retirement obligation	-	-	-
Interest	24,000	20,357	27,568
Other	-	-	-
Transportation Services	<u>1,274,480</u>	<u>1,231,513</u>	<u>1,216,618</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Transportation Services	<u>1,274,480</u>	<u>1,231,513</u>	<u>1,216,618</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	2,860	2,478	2,382
Professional/Contractual services	42,500	30,418	30,161
Utilities	-	-	-
Maintenance, materials and supplies	7,400	4,209	6,397
Grants and contributions			
-operating			
Waste disposal	-	-	2,000
Public Health	-	-	-
-capital			
Waste disposal	-	-	-
Public Health	-	-	-
Amortization of tangible capital assets	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other	-	-	-
Environmental and Public Health Services	<u>52,760</u>	<u>37,105</u>	<u>40,940</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services	<u>52,760</u>	<u>37,105</u>	<u>40,940</u>
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	500	1,026	430
Professional/Contractual services	3,000	-	1,553
Grants and contributions			
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other	-	-	-
Planning and Development Services	<u>3,500</u>	<u>1,026</u>	<u>1,983</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Planning and Development Services	<u>3,500</u>	<u>1,026</u>	<u>1,983</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
RECREATION AND CULTURAL SERVICES			
Wages and benefits	\$ -	-	-
Professional/Contractual services	-	-	-
Utilities	600	428	541
Maintenance, materials and supplies	-	-	-
Grants and contributions -operating	28,000	28,099	26,584
-capital	-	-	-
Amortization of tangible capital assets	-	-	4,978
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
Recreation and Cultural Services	<u>28,600</u>	<u>28,527</u>	<u>32,103</u>
Restructuring	-	-	-
Total Recreation and Cultural Services	<u>28,600</u>	<u>28,527</u>	<u>32,103</u>
UTILITY SERVICES			
Wages and benefits	-	26,108	22,731
Professional/Contractual services	-	65,214	59,255
Utilities	-	-	-
Maintenance, materials and supplies	-	10,590	11,975
Grants and contributions -operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	-	19,600	14,622
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
Utility Services	<u>-</u>	<u>121,512</u>	<u>108,583</u>
Restructuring	-	-	-
Total Utility Services	<u>-</u>	<u>121,512</u>	<u>108,583</u>
TOTAL EXPENDITURES BY FUNCTION	<u>\$ 1,827,673</u>	<u>1,857,265</u>	<u>1,876,342</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Schedule 4

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2025

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 7,171	20,298	58,963	719	-	-	155,439	242,590
Tangible Capital Asset Sales - Gain (Loss)	-	-	-	-	-	-	(96,801)	(96,801)
Land Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Investment Income	40,710	-	-	-	-	-	-	40,710
Commissions	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	-	-	6,727	-	8,029	-	14,756
- Capital	62,923	-	-	-	-	-	-	62,923
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	<u>110,804</u>	<u>20,298</u>	<u>58,963</u>	<u>7,446</u>	<u>-</u>	<u>8,029</u>	<u>58,638</u>	<u>264,178</u>
Expenses (Schedule 3)								
Wages & Benefits	197,740	6,378	274,143	2,478	1,026	-	26,108	507,873
Professional/Contractual Services	63,507	78,892	39,841	30,418	-	-	65,214	277,872
Utilities	7,065	5,351	13,982	-	-	428	-	26,826
Maintenance, Materials and Supplies	13,361	9,207	578,568	4,209	-	-	10,590	615,935
Grants and Contributions	1,431	18,300	-	-	-	28,099	-	47,830
Amortization of Tangible Capital Assets	521	6,220	304,622	-	-	-	19,600	330,963
Accretion of Asset Retirement Obligation	-	-	-	-	-	-	-	-
Interest	2,444	-	20,357	-	-	-	-	22,801
Allowance for Uncollectible	16,692	-	-	-	-	-	-	16,692
Other	9,237	1,236	-	-	-	-	-	10,473
Restructurings	-	-	-	-	-	-	-	-
Total Expenses	<u>311,998</u>	<u>125,584</u>	<u>1,231,513</u>	<u>37,105</u>	<u>1,026</u>	<u>28,527</u>	<u>121,512</u>	<u>1,857,265</u>
Surplus (Deficit) by Function	(201,194)	(105,286)	(1,172,550)	(29,659)	(1,026)	(20,498)	(62,874)	(1,593,087)
Taxation and other unconditional revenue (Schedule 1)								1,886,378
Net Surplus (Deficit)								<u>\$ 293,291</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

Schedule 5

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2024

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 19,701	6,592	35,700	704	-	-	140,420	203,117
Tangible Capital Asset Sales - Gain (Loss)	-	-	33,809	-	-	-	(34,977)	(1,168)
Land Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Investment Income	31,571	-	-	-	-	-	-	31,571
Commissions	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
Grants	-	-	-	5,032	-	8,029	-	13,061
- Conditional	-	-	-	-	-	-	-	-
- Capital	63,033	-	-	-	-	-	-	63,033
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	<u>114,305</u>	<u>6,592</u>	<u>69,509</u>	<u>5,736</u>	<u>-</u>	<u>8,029</u>	<u>105,443</u>	<u>309,614</u>
Expenses (Schedule 3)								
Wages & Benefits	165,354	11,144	265,227	2,382	430	-	22,731	467,268
Professional/Contractual Services	101,706	91,768	13,986	30,161	1,553	-	59,255	298,429
Utilities	6,693	7,602	16,902	-	-	541	-	31,738
Maintenance, Materials and Supplies	25,301	15,890	608,888	6,397	-	-	11,975	668,451
Grants and Contributions	982	18,300	-	2,000	-	26,584	-	47,866
Amortization of Tangible Capital Assets	521	808	284,047	-	-	4,978	14,622	304,976
Accretion of Asset Retirement Obligation	-	-	-	-	-	-	-	-
Interest	5,125	-	27,568	-	-	-	-	32,693
Allowance for Uncollectible	10,641	-	-	-	-	-	-	10,641
Other	14,280	-	-	-	-	-	-	14,280
Restructurings	-	-	-	-	-	-	-	-
Total Expenses	<u>330,603</u>	<u>145,512</u>	<u>1,216,618</u>	<u>40,940</u>	<u>1,983</u>	<u>32,103</u>	<u>108,583</u>	<u>1,876,342</u>
Surplus (Deficit) by Function	(216,298)	(138,920)	(1,147,109)	(35,204)	(1,983)	(24,074)	(3,140)	(1,566,728)
Taxation and other unconditional revenue (Schedule 1)								1,683,580
Net Surplus (Deficit)								<u>\$ 116,852</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2025
with comparative figures for 2024

	2025							2024	
	General Assets		Machinery & Equipment	Infrastructure Assets		General / Infrastructure Assets Under Construction	Total	Total	Total
	Land Improvements	Buildings		Vehicles	Linear Assets				
Asset Costs									
Opening asset costs	\$ 27,100	263,155	169,375	1,444,969	2,672,767	-	-	4,577,366	4,468,018
Additions during the year	-	-	-	8,468	44,449	-	-	52,917	208,320
Disposals and write-downs during the year	-	-	-	-	(96,801)	-	-	(96,801)	(98,972)
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Assets Costs	<u>27,100</u>	<u>263,155</u>	<u>169,375</u>	<u>1,453,437</u>	<u>2,620,415</u>	<u>-</u>	<u>-</u>	<u>4,533,482</u>	<u>4,577,366</u>
Accumulated Amortization Costs									
Opening accumulated amortization costs	-	15,711	126,841	574,729	1,936,374	-	-	2,653,655	2,373,443
Add: Amortization taken	-	7,016	10,633	258,833	54,481	-	-	330,963	304,976
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	(24,764)
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	<u>-</u>	<u>22,727</u>	<u>137,474</u>	<u>833,562</u>	<u>1,990,855</u>	<u>-</u>	<u>-</u>	<u>2,984,618</u>	<u>2,653,655</u>
Net Book Value	<u>\$ 27,100</u>	<u>240,428</u>	<u>31,901</u>	<u>619,875</u>	<u>629,560</u>	<u>-</u>	<u>-</u>	<u>1,548,864</u>	<u>1,923,711</u>
1. Total contributed/donated assets received in 2025:	\$ -								
2. List of assets recognized at nominal value in 2025 are:									
-Infrastructure Assets	\$ -								
-Vehicles	\$ -								
-Machinery and Equipment	\$ -								
3. Amount of interest capitalized in 2025:	\$ -								

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	2025						2024	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Asset Costs								
Opening asset costs	\$ 33,657	282,421	3,338,218	-	-	28,444	894,626	4,577,366
Additions during the year	-	-	8,468	-	-	-	44,449	52,917
Disposals and write-downs during the year	-	-	-	-	-	-	(96,801)	(96,801)
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Asset Costs	<u>33,657</u>	<u>282,421</u>	<u>3,346,686</u>	<u>-</u>	<u>-</u>	<u>28,444</u>	<u>842,274</u>	<u>4,533,482</u>
Accumulated Amortization Costs								
Opening accumulated amortization costs	5,410	59,557	2,254,789	-	-	28,444	305,455	2,653,655
Add: Amortization taken	521	6,220	304,623	-	-	-	19,600	330,963
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	<u>5,931</u>	<u>65,777</u>	<u>2,559,412</u>	<u>-</u>	<u>-</u>	<u>28,444</u>	<u>325,055</u>	<u>2,984,618</u>
Net Book Value	<u>\$ 27,726</u>	<u>216,644</u>	<u>787,274</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>517,219</u>	<u>1,548,864</u>
								<u>4,577,366</u>
								<u>208,320</u>
								<u>(98,972)</u>
								<u>4,468,018</u>
								<u>2,373,443</u>
								<u>304,976</u>
								<u>(24,764)</u>
								<u>2,653,655</u>
								<u>1,923,711</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463
CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2025
with comparative figures for 2024

	2025						2024	
	General Assets			Other			Assets Under Construction	Total
	TBD	TBD	TBD	TBD	TBD	TBD		
Asset Costs								
Opening asset costs	\$ -							
Additions during the year	-							
Disposals and write-downs during the year	-							
Transfers (from) assets under construction	-							
Transfer of assets related to restructuring (Schedule 13)	-							
Closing Asset Costs	-							
Accumulated Amortization Costs								
Opening accumulated amortization costs	-							
Add: Amortization taken	-							
Less: Accumulated amortization on disposals	-							
Transfer of assets related to restructuring (Schedule 13)	-							
Closing Accumulated Amortization Costs	-							
Net Book Value	\$ -							
1. Total contributed/donated assets received in 2025:	\$ -							
2. List of assets recognized at nominal value in 2025 are:	\$ -							
3. Amount of interest capitalized in 2025:	\$ -							

RURAL MUNICIPALITY OF DUCK LAKE NO. 463
CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	2025						2024	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Asset Costs								
Opening asset costs	\$ -	-	-	-	-	-	-	-
Additions during the year	-	-	-	-	-	-	-	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Asset Costs	-	-	-	-	-	-	-	-
Accumulated Amortization Costs								
Opening accumulated amortization costs	\$ -	-	-	-	-	-	-	-
Add: Amortization taken	-	-	-	-	-	-	-	-
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	-	-	-	-	-	-	-	-
Net Book Value	\$ -	-	-	-	-	-	-	-

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2025

	<u>2024</u>	<u>Changes</u>	<u>2025</u>
UNAPPROPRIATED SURPLUS	\$ <u>1,817,939</u>	<u>548,489</u>	<u>2,366,428</u>
APPROPRIATED RESERVES			
Machinery and Equipment	-	-	-
Public Reserve	71,735	-	71,735
Capital Trust	5	-	5
Utility	-	-	-
Other	<u>94,093</u>	<u>-</u>	<u>94,093</u>
Total Appropriated	<u>165,833</u>	<u>-</u>	<u>165,833</u>
ORGANIZED HAMLETS			
Hamlet of Macdowall	<u>217,499</u>	<u>-</u>	<u>217,499</u>
NET INVESTMENT IN CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	1,923,711	(374,847)	1,548,864
Intangible capital assets (Schedule 8, 9)	-	-	-
Less: Related debt	<u>(427,176)</u>	<u>119,649</u>	<u>(307,527)</u>
Net Investment in Capital Assets	<u>1,496,535</u>	<u>(255,198)</u>	<u>1,241,337</u>
Accumulated Surplus (Deficit) excluding remeasurement gains (losses)	\$ <u>3,697,806</u>	<u>293,291</u>	<u>3,991,097</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463
CONSOLIDATED SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2025

	PROPERTY CLASS					Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	
Taxable Assessment	\$ 84,701,955	56,339,285	-	5,187,210	683,655	146,912,105
Regional Park Assessment						
Total Assessment						146,912,105
Mill Rate Factor(s)	0.8900	1.0000	-	1.0000	4.5000	
Total Base/Minimum Tax (generated for each property class)	62,050	379,500	-	-	3,160	444,710
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	\$ 570,897	725,561	-	35,014	22,725	1,354,197

MILL RATES:

Average Municipal*	9.218
Average School*	2.435
Potash Mill Rate	-
Uniform Municipal Mill Rate	6.750 (6.250 Hamlet)

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2025

Position	Name	<u>Remuneration</u>	<u>Reimbursed Costs</u>	<u>Total</u>
Reeve	Remi Martin	\$ 2,380	887	3,267
Councillor	Devin Banach	2,992	1,758	4,750
Councillor	Gordon King	5,805	3,576	9,381
Councillor	Raymond Gauthier	4,016	2,309	6,325
Councillor	Robert Bannerman	2,396	1,181	3,577
Councillor	Tyler Smith	2,218	587	2,805
Total		<u>\$ 19,807</u>	<u>10,298</u>	<u>30,105</u>

RURAL MUNICIPALITY OF DUCK LAKE NO. 463

CONSOLIDATED SCHEDULE OF RESTRUCTURING

Year ended December 31, 2025

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and Cash Equivalents	\$	-
Investments		-
Taxes Receivable - Municipal		-
Other Accounts Receivable		-
Assets Held for Sale		-
Long-Term Receivable		-
Debt Charges Recoverable		-
Bank Indebtedness		-
Accounts Payable		-
Accrued Liabilities Payable		-
Deposits		-
Deferred Revenue		-
Asset Retirement Obligation		-
Liability for Contaminated Sites		-
Other Liabilities		-
Long-Term Debt		-
Lease Obligations		-
Tangible Capital Assets		-
Prepayments and Deferred Charges		-
Stock and Supplies		-
Other		-
Total Net Carrying Amount Received (Transferred)	\$	<u>-</u>